

## 2023–2024 Pre-Rulemaking Measure Review (PRMR) / Measure Set Review (MSR) Recommendation Group Roster

Name	Organization	*Roster Category	PRMR Committee
<b>Barnes, Reginald</b>	Autoimmune Registry	Patient, caregiver, patient advocate	Clinician
<b>Bednarski, Donna</b>	American Nephrology Nurses Association	Clinician association	PAC-LTC
<b>Cerasale, Matthew</b>	University of Chicago, Society of Hospital Medicine	Clinician association	Clinician
<b>DeBardleben, Mary Ellen</b>	Encompass Health	Facility/institution	PAC-LTC
<b>Demehin, Akinluwa</b>	American Hospital Association	Facility association	Hospital
<b>Dickson, Virgil</b>	America's Essential Hospitals	Facility association	Hospital
<b>Doll, Michelle</b>	VCU Health System	Clinician; Health services researcher	Hospital
<b>Drummond, Jean</b>	HealthCare Dynamics International	Health equity	Clinician
<b>Fitts, Wendy</b>	University of Pennsylvania Health System (Penn Medicine) - Lancaster General Health	Clinician	Hospital
<b>Geoghegan, Eileen</b>	Self	Patients, caregiver, patient advocate	Clinician
<b>Haydon-Greatting, Starlin</b>	SHG Clinical Consulting and Population Health	Clinician; Health equity; Health services researcher	PAC-LTC
<b>Irwin-Scott, Virginia</b>	ChenMed	Facility/institution	Hospital
<b>Jones, Warren</b>	University of Mississippi Medical Center	Health equity	PAC-LTC
<b>Kalantar-Zadeh, Kamyar</b>	Harbor-UCLA Medical Center; National Forum of ESRD Networks	Clinician; Health equity	Hospital
<b>Langham, Ronald</b>	Enhabit Home Health and Hospice	Clinician	PAC-LTC
<b>McBride, Tilithia</b>	Federation of American Hospitals	Facility association	Hospital

Name	Organization	*Roster Category	PRMR Committee
<b>McGaugh, Ben</b>	Mountain-Pacific Quality Health Foundation	Patient, caregiver, patient advocate	Hospital
<b>Qaseem, Amir</b>	American College of Physicians	Clinician association	Clinician
<b>Rubin, Koryn</b>	American Medical Association	Clinician association	Clinician
<b>Runyan, Susan</b>	Runyan Health Care Quality Consulting	Rural health; Other interested party	Hospital
<b>Schmidt, Theresa</b>	Real Chemistry	Health equity; Health services researcher	PAC-LTC
<b>Shames, Cary B.</b>	Sharp Health Plan; AHIP	Purchaser/plan	Clinician
<b>Tufte, Janice</b>	Hassanah Consulting	Patient, caregiver, patient advocate	PAC-LTC
<b>Ying, Wei</b>	Blue Cross Blue Shield of Massachusetts	Purchaser/plan	Hospital

\* For the list of roster categories, reference the [Guidebook of Policies and Procedures for Pre-Rulemaking Measure Review \(PRMR\) and Measure Set Review \(MSR\)](#).

## MSR Recommendation Group Members

### Federal agencies

- **Administration for Community Living (ACL)**
- **Agency for Healthcare Research and Quality (AHRQ)**
- **Centers for Disease Control and Prevention (CDC)**
- **Department of Veterans Affairs (VA)**
- **Health Resources and Services Administration (HRSA)**
- **Indian Health Service (IHS)**
- **National Institutes of Health (NIH)**
- **Office of the National Coordinator for Health Information Technology (ONC)**
- **Substance Abuse and Mental Health Services Administration (SAMHSA)**

## MSR Recommendation Group Members

### Patients, families, caregivers, patient advocates

- **Ben McGaugh**
- **Eileen Geoghegan**
- **Janice Tufte**
- **Reginald Barnes**

## MSR Recommendation Group Members

### Clinicians, including physicians, nurses, pharmacists, physical therapists, etc.

#### **Kamyar Kalantar-Zadeh, MD, MPH, PhD**

*Chief, Division of Nephrology & Hypertension, Harbor-UCLA Medical Center*

*Organizational Representative, National Forum of ESRD Networks*

Dr. Kalantar-Zadeh is the Chief of the Division of Nephrology & Hypertension within the Harbor-UCLA Medical Center and the President of the National Forum of ESRD Networks, the congressionally mandated organization to monitor the quality and safety of End-Stage Renal Disease programs in the nation. He also brings health equity expertise to the committee.

#### **Michelle Doll, MD, MPH**

*Associate Professor, Health System Epidemiologist, VCU Health System*

*Individual Representative*

Dr. Doll serves as Health System Epidemiologist for the Virginia Commonwealth University (VCU) Health System, an Infectious Disease practicing clinician, and the Medical Director of an Infection Prevention Training Center for the State of Virginia. Dr. Doll is an active member of the Society for Healthcare Epidemiology (SHEA) and has served on SHEA's Public Policy and Government Action Committee. Dr. Doll currently serves on SHEA's Education Committee. As the Health System Epidemiologist, Dr. Doll oversees VCU Health System's reporting of hospital-acquired infections and antimicrobial use data to the Centers for Disease Control and Prevention's (CDC's) National Healthcare Safety Network. As an Infectious Disease Clinician and Hospital Epidemiologist, Dr. Doll understands how important the design of quality measures is in that they are crucial to ongoing improvement in health care, and if not well designed and validated, they can have unintended consequences that have potential to harm patients. Dr. Doll also brings a researcher perspective to the committee.

#### **Ronald Langham, PT, MBA**

*Executive Vice President, Clinical Excellence and Strategy, Enhabit Home Health and Hospice*

*Organizational Representative, Enhabit Home Health and Hospice*

As a dedicated and experienced physical therapist, Mr. Langham is passionate about optimizing patient outcomes and ensuring high-quality care throughout the rehabilitation process. He has over 20 years of experience in post-acute care physical therapy and has had the privilege of working with diverse patient populations in various settings, including skilled nursing facilities, rehabilitation hospitals, and home health agencies. These experiences have provided Mr. Langham with valuable insights into the challenges and opportunities of delivering effective and efficient care in this critical phase of a patient's recovery journey. Mr. Langham's dedication to excellence in health care delivery extends beyond direct patient care and management. He has a strong commitment to professional development and staying abreast of the latest research and best practices in the field.

## MSR Recommendation Group Members

### Clinicians, including physicians, nurses, pharmacists, physical therapists, etc.

#### **Starlin Haydon-Greatting, MS-MPH, BSPHarm, RPh, CDM, FAPhA, FADCES**

*Director of Clinical Programs & Population Health, Illinois Pharmacists Association*

*Individual Representative*

As a dual MS-MPH pharmacist who specializes in pharmacoepidemiology and health economics, Ms. Haydon-Greatting is an active participant and pharmacy leader in multi-stakeholder policy committees for performance measurement and quality measures at the state and national levels. Ms. Haydon-Greatting has served pharmacy in a variety of capacities: Drug information research specialist with Facts & Comparisons; clinical pharmacy coordinator at Memorial Medical Center Hospital; Director of Drug Use Review & Quality Assurance for the Illinois Department of Public Aid (Medicaid); and a consultant pharmacist in many areas including substance abuse rehabilitation, community psychiatric programs, asthma, and long-term care. Ms. Haydon-Greatting works with the Illinois Public Health Department in the Division of Chronic Diseases with a focus on Diabetes, Diabetes Prevention, Cardiovascular Health, Million Hearts, and Stroke prevention. Ms. Haydon-Greatting also brings her health equity expertise and role in health research to the committee.

#### **Wendy S. Fitts, MHA, BSN, RN CPHQ**

*Director, Quality, University of Pennsylvania Health System (Penn Medicine) - Lancaster General Health*

*Individual Representative*

Ms. Fitts has over 17 years of experience in leading health care quality and quality improvement initiatives as the Performance Improvement Manager, Director of Performance Improvement, and Director of Quality. Ms. Fitts has 24 years of experience as a clinician in nursing and leadership in the Emergency Department. She currently leads a quality team in developing, executing, monitoring, and improvement activities to promote quality clinical care and patient safety across health systems. Ms. Fitts also has experience educating leaders on value-based purchasing.

## MSR Recommendation Group Members

### Facility association

#### **Akinluwa Demehin, MPH**

*Senior Director, Quality and Patient Safety Policy, American Hospital Association (AHA)  
Organizational Representative, AHA*

Mr. Demehin has over 18 years of experience in hospital and health system public policy, quality, and hospital administration. He has proven success in developing and leading programs and people in operationally and politically complex organizations. Mr. Demehin also has sophisticated expertise in regulatory policy, quality measurement, pay-for-performance, and quality improvement. He represents the AHA, one of the most steadfast participants in the pre-rulemaking process since its inception. From 2011 through 2020, the AHA was an organizational member of the previous consensus-based entity's Measure Applications Partnership (MAP) Hospital Work Group and the MAP Coordinating Committee.

#### **Tilithia McBride, DEMS**

*Vice President, Quality, Federation of American Hospitals (FAH)  
Organizational Representative, FAH*

Ms. McBride is the Vice President of Quality for the FAH. She brings a wealth of expertise and experience with a background in quality measure development at the health plan, physician, and facility levels. Her extensive experience in translating science into evidence-based tools for healthcare standards, such as clinical data standards and performance measures, demonstrates her ability to provide valuable insights in assessing hospital quality. Ms. McBride is proficient in managing all levels of organizational authority and motivating teams to execute business goals. She has a track record of providing innovative solutions to policy challenges and has experience in forging strategic partnerships with government agencies and quality organizations.

#### **Virgil Dickson, MSHA**

*Senior Policy Analyst, America's Essential Hospitals (AEH)  
Organizational Representative, AEH*

Mr. Dickson serves as a content expert on Medicaid, Medicare, and patient safety and quality policy issues. Mr. Dickson crafts and advances policy positions to support legislative and regulatory advocacy. Mr. Dickson previously developed evidence-based policies and procedures for 25 state Medicaid programs. His organization, AEH, provides valuable input on quality measurement and improvement in hospital settings from the perspective of essential hospitals serving vulnerable communities.

## MSR Recommendation Group Members

### Clinician association

#### **Amir Qaseem, MD, PhD, MHA, MRCP (London), FACP**

*Chief Science Officer, American College of Physicians (ACP)*

*Organizational Representative, ACP*

Dr. Qaseem serves as Chief Science Officer of ACP. He is trained as a physician, health economist, methodologist, clinical epidemiologist, and a leader. ACP is a diverse community of internal medicine physicians comprised of 160,000 internists, subspecialists, residents, fellows, and medical students worldwide, making it the largest medical-specialty society in the world. ACP recently released an ambitious new vision beginning with a call to action that challenges the U.S. to implement systematic health care reforms that put patients at the center and provide access to affordable, high-quality care for all. ACP believes that a new payment and delivery system should have quality as its cornerstone. To achieve this vision, we must carefully consider how to measure, incentivize, and improve health care quality and equity.

#### **Donna Bednarski, MSN, RN, ANP-BC CNN, CNP**

*Nurse Practitioner, Tenet Physician Group*

*Organizational Representative, American Nephrology Nurses Association (ANNA)*

Ms. Bednarski is a Nurse Practitioner who has worked with individuals with kidney disease for 40 years and has demonstrated clinical expertise, as well as health policy experience, to provide informed input into the review of quality performance measures. ANNA has a membership of over 8,000 registered nurses and other healthcare professionals at all levels of practice. Members work in areas such as conservative management, peritoneal dialysis, hemodialysis, continuous renal replacement therapies, transplantation, industry, and government/regulatory agencies. ANNA is committed to advancing the nephrology nursing specialty and has members with the expertise to provide input on clinical measures in the care of individuals with kidney disease.

#### **Koryn Rubin, MHSA**

*Assistant Director, Federal Affairs and Federation Relations, American Medical Association (AMA)*

*Organizational Representative, AMA*

Ms. Rubin is Assistant Director for Federal Affairs and Federation Relations at the AMA. In her role she is responsible for building coalitions to achieve consensus among physician specialty organizations to advance medicine's agenda. Additionally, Ms. Rubin is responsible for setting the strategic direction on the AMA's quality related advocacy agenda to advocate before the Executive Branch on behalf of the nation's physicians and serves as a lead on the Medicare Access and CHIP Reauthorization Act of 2015 (MACRA) implementation for the AMA.



## MSR Recommendation Group Members

### Clinician association

**Matthew Cerasale, MD, MPH, SFHM**

*Assistant Professor, University of Chicago*

*Organizational Representative, Society of Hospital Medicine (SHM)*

Dr. Cerasale is an Assistant Professor at the University of Chicago. He has experience in measure creation, data collection, informatics, and health system-level measure utilization and improvement. Dr. Cerasale was a member of a team that was selected as a winner of the National Quality Forum (NQF) Measure Incubator Innovation Challenge. In his role at the University of Chicago he serves as Outcomes Quality Director and is tasked with improving publicly reported outcome measures at the institution.

## MSR Recommendation Group Members

### Facilities/institutions including accountable care organizations, hospitals or hospital systems, and post-acute/long-term care facilities

#### **Mary Ellen DeBardeleben, MBA, MPH**

*National Director, Quality, Encompass Health*

*Organizational Representative, Encompass Health*

Ms. DeBardeleben advocates improving the quality and safety of patient care in a variety of capacities at the hospital, company, and national levels including engaging with politicians and regulators like the Centers for Medicare & Medicaid Services (CMS), CDC, and a variety of government contractors, as well as industry stakeholders like NQF, The Joint Commission, AHA, FAH, and the American Medical Rehabilitation Providers Association. As the National Director of Quality, Ms. DeBardeleben has worked to identify, recommend, and implement improvements in Encompass Health’s capacity for establishing and using performance metrics to improve patient outcomes, regulatory compliance, quality policy, and patient experience. Encompass Health, across 36 states and Puerto Rico, is the largest provider of inpatient rehabilitation hospitals in the United States, discharging over 200,000 patients in 2022 and serving 33 percent of all Medicare patients seen at an IRF.

#### **Virginia Irwin-Scott, DO, MBA, CPE, FASN, FACOI**

*Nephrologist, National Director of Kidney Care, ChenMed*

*Individual Representative*

For over 20 years, Dr. Irwin-Scott provided direct patient care as a nephrologist. Dr. Irwin-Scott created a nontraditional outpatient-only renal practice. This allowed Dr. Irwin-Scott to see the benefit of coordinated chronic kidney disease care to optimize outcomes. Dr. Irwin-Scott was the Medical Director for two Fresenius Dialysis clinics. Dr. Irwin-Scott has been an active participant in various organizations including but not limited to the American College of Osteopathic Internists, serving on their Government Affairs Committee; and the Renal Physicians Association, serving as Vice-Chair of their Quality and Accountability Committee.

## MSR Recommendation Group Members

### Purchasers and plans (state, federal, and/or private)

**Cary B. Shames, DO, CHCQM, FABQAURP**

*Vice President and Chief Medical Officer, Sharp Health Plan  
Organizational Representative, AHIP*

Dr. Shames is Vice President and Chief Medical Officer of Sharp Health Plan. Dr. Shames is responsible for the clinical leadership for one of the most respected, comprehensive, integrated health systems in the country. He sits on NAMPC’s Value-Based Benefit Committee, Precision Medicine and Genomic Committee, Oncology Leadership Council, as well as IHA Governance Board and 211 San Diego CIE Advisory Board. Dr. Shames serves as AHIP’s representative. AHIP is the national association representing the health insurance community. AHIP’s members provide health and supplemental benefits through employer-sponsored coverage, the individual insurance market, and public programs such as Medicare and Medicaid.

**Wei Ying, MBA, MS**

*Senior Director, Performance Measurement and Population Health Analytics, Blue Cross Blue Shield of Massachusetts (BCBSMA)  
Organizational Representative, BCBSMA*

Ms. Ying oversees the implementation of comparative effectiveness analysis for population health management, medication adherence, clinical treatment practice variation, and efficiency. She works with state regulatory agencies and national associations to achieve the goal of measure set standardization, while promoting new measure development and adoption. She also leads a team to establish methodology frameworks for equity measurement and to design and develop health care equity reports that examine the level of inequity in all aspects of patient care, including quality of care, health care utilization, and population health assessment. She has experience in leading the design, testing, and implementation of pay-for equity programs in provider value-based contracts and establishing race/ethnicity data provenance and metadata structures for corporate-wide data standardization.

## MSR Recommendation Group Members

### Rural health experts

**Susan Runyan, MHL, MICT**

*Chief Executive Officer, Runyan Health Care Quality Consulting*

*Individual Representative*

Ms. Runyan is a rural health expert, hospital risk and quality improvement authority, patient experience advocate, and efficiency specialist. Ms. Runyan is a paramedic by training and has worked in the field as well as in the neonatal intensive care unit, and in both metropolitan and rural emergency departments. She led a team of abstractors for the CMS Hospital Core Measures and abstracted measures herself with the introduction of outpatient quality measures. Ms. Runyan has worked as a risk and quality director in a rural prospective payment system hospital for 14 years. Ms. Runyan’s mother and husband are cancer survivors, and she is well versed in the needs of the patient and families in the most difficult of times. Ms. Runyan also brings an “other interested party” perspective to the committee.

## MSR Recommendation Group Members

### Health equity

#### **Jean Drummond, MA**

*President, HealthCare Dynamics International*

*Individual Representative*

Ms. Drummond has over 30 years of policy and implementation expertise in health equity, with a particular focus on serving those most vulnerable. Having lived experience treating patients in a low socio-economic area of Washington, DC, Ms. Drummond experienced firsthand how multiple social issues create barriers to better health outcomes. Ms. Drummond has provided thought leadership and expertise through contracts with CMS and other federal/state/providers and health plans to address health disparities to improve health outcomes.

#### **Warren Jones, MD, FAAFP**

*President, Diabetes Foundation of Mississippi*

*Individual Representative*

Dr. Jones brings over 40 years of clinical experience, an extensive background in health equity and policy, along with academic and military service to his commitment to the delivery of high-quality care to vulnerable and underserved communities. He is the former Executive Director for the Mississippi State Medicaid Program and led the state's largest agency responsible for providing and paying for healthcare for over 768,000 Mississippians. Dr. Jones served as the first African American President in the history of the American Academy of Family Physicians and has contributed to the Agency for Healthcare Research and Quality-funded comparative effectiveness review panel, bringing critical insights to include minorities and rural patients more effectively in studies to predict outcomes from evidence-based interventions. Dr. Jones has also served on the CMS MACRA/Merit-based Incentive Payment System (MIPS) Alternative Payment Model Technical Expert Panel (TEP). His role as a personal caregiver has also reinforced this commitment as a patient advocate, as he has seen firsthand the gaps and outcomes of medical practice in our public health system.

## MSR Recommendation Group Members

### Health equity

**Theresa Schmidt, MA, BA**

*Vice President, Real Chemistry*

*Individual Representative*

Ms. Schmidt has a history of professional experience and personal interest in quality measurement, post-acute care, serious illness/end-of-life, and health equity. In her current role as Vice President, Value-Based Care at Real Chemistry, she leads projects related to quality measurement and value-based payment programs. Ms. Schmidt's work includes conducting landscape assessments, analyzing measurement gaps, and convening stakeholders to set priorities for future measure development. She has served on the CMS TEP for the MIPS Preventive Cancer Screening Patient-Reported Outcome Performance Measure. Ms. Schmidt represented the National Partnership for Healthcare and Hospice Innovation on the MAP for two consecutive years and served on the National Quality Partners Advanced Illness Care action team. Her health equity work has included leading a healthcare disparities landscape assessment to uncover inequities across the patient care journey in select clinical areas, presenting on health equity measurement frameworks and more inclusive quality measurement at national meetings, and helping to organize "Mitigating Racial Inequities in Post-Acute & Long-Term Care," the 2020 Advancing Excellence Summit. Ms. Schmidt also brings a health services researcher perspective to the committee.