

2023–2024 Pre-Rulemaking Measure Review (PRMR) Committee Post-Acute Care/Long-Term Care (PAC/LTC) Roster

Name	Organization	* Roster Category
Albertson, Maureen	Millenium Home Care	Facility/institution
Battaglia, Susan	Tara Cares	Other interested party
Bednarski, Donna	American Nephrology Nurses Association	Clinician association
Benton, Jeremy	Indiana Family and Social Services Administration (Medicaid)	Health services researcher
Black, Terrie	University of Massachusetts	Clinician
Blaum, Caroline	National Committee for Quality Assurance	Health services researcher
Burrows, Lara	Aetna	Purchaser/plan
Butler, Melissa	Amedisys Home Health	Patient, caregiver, patient advocate; Clinician
Coomes, J.	Advent Health	Facility/institution
Coxon, April	Healing Hands Healthcare	Facility/institution
DeBardeleben, Mary Ellen	Encompass Health	Facility/institution
DeMarzo, Brigitte	Northwestern Medicine	Other interested party
Edelstein, Theresa	New Jersey Hospital Association	Facility association
Ehle, Heidi	Pro Medica	Facility/institution; Purchaser/plan
Eyigor, Jodi	LeadingAge	Other interested party
Getter, Benjamin	Compassus	Clinician
Grotzky, Danielle	Madonna Rehabilitation Hospitals	Rural health
Haubner, Laura	Tampa General Hospital	Facility/institution
Haydon-Greatting, Starlin	Illinois Pharmacists Association	Clinician; Health equity; Health services researcher
Henwood, Patricia	Thomas Jefferson University	Facility/institution
Hofman, Laura	Leading Age Washington	Clinician
Jakubik, Andrew	Mary Free Bed Rehab	Facility/institution
Jersey, Andrea	Ethica Health	Clinician

Name	Organization	*Roster Category
Jones, Warren	Diabetes Foundation of Mississippi	Health equity
Khan, Shabina	Self	Patient, caregiver, patient advocate
Kiser, Annette	National Partnership for Healthcare & Hospice Innovations	Facility/institution
Lally, Kate	American Academy of Hospice and Palliative Medicine	Clinician association; Clinician
Langham, Ronald	Enhabit Home Health & Hospice	Clinician
Leffler, Robert	Synchrony Health Services	Clinician
Lerza, Cathy	State of Kentucky	Purchaser/plan
Lillard-Green, Arion	George Mason University	Health equity
Littlehale, Steven	Zimmet Health Care Services Group	Other interested party
Logan, William	Care More	Other interested party
Luciano, Peggy	Accura Health Care	Facility/institution; Rural health
Pearlmutter, Lori	American Physical Therapy Association	Clinician
Perez, Rebecca	Parthenon Management	Other interested party
Plasencia, Rosa	Advancing States	Other interested party
Pue, Janet	Atrium Health	Other interested party
Rask, Kimberly	Alliant Health	Facility/institution; Rural health; Other interested party
Roberts, Pamela	American Occupational Therapy Association	Clinician association
Sanchez, Anthony	Self	Patient, caregiver, patient advocate
Sandin, Karl	American Medical Rehabilitation Providers Association	Facility association
Schmidt, Theresa	Real Chemistry	Health equity; Health services researcher
Schweon, Steven	Self	Clinician
Siebert, Carol	The Home Remedy	Clinician; Health equity

Name	Organization	*Roster Category
Sreenivas, Kiran	American Health Care Association	Facility association
Tufte, Janice	Hassanah Consulting	Patient, caregiver, patient advocate
Ukaegbu, Crystal	Self	Patient, caregiver, patient advocate
Von Raesfeld, Christine	People with Empathy	Patient, caregiver, patient advocate
Winters-Todd, Barbara	Encompass Health	Facility/institution
Yanamadala, Mamata	American Geriatric Society	Clinician association

* For the list of roster categories, reference the [Guidebook of Policies and Procedures for Pre-Rulemaking Measure Review \(PRMR\) and Measure Set Review \(MSR\)](#).

PAC/LTC Committee Members

Federal agencies

- **Administration for Community Living (ACL)**
- **Agency for Healthcare Research and Quality (AHRQ)**
- **Centers for Disease Control and Prevention (CDC)**
- **Department of Veterans Affairs (VA)**
- **Health Resources and Services Administration (HRSA)**
- **Indian Health Service (IHS)**
- **National Institutes of Health (NIH)**
- **Office of the National Coordinator for Health Information Technology (ONC)**
- **Substance Abuse and Mental Health Services Administration (SAMHSA)**

PAC/LTC Committee Members

Patients, families, caregivers, patient advocates

- **Anthony Sanchez**
- **Christine Von Raesfeld**
- **Crystal Ukaegbu**
- **Janice Tufte**
- **Melissa Butler**
- **Shabina Khan**

PAC/LTC Committee Members

Clinicians, including physicians, nurses, pharmacists, physical therapists, etc.

Andrea Jersey, BSN

Senior Director of Clinical Reimbursement, Ethica

Individual Representative

Ms. Jersey has 39 years of nursing experience, the majority of which have been in long-term care. Ms. Jersey currently serves as Senior Director of Clinical Reimbursement at Ethica Health, where she provides collaborative direction and oversight of the denials management program including the Centers for Medicare & Medicaid Services (CMS) Recovery Programs, CMS Medicaid Integrity Programs, and all other payer reviews for medical necessity. Ms. Jersey also serves as a subject matter expert (SME) for Resident Assessment Instrument (RAI), Minimum Data Set (MDS), quality measures, and case mix reimbursement for Georgia Medicaid and the Prospective Payment System (Patient Driven Payment Model- PDPM). Ms. Jersey previously served on the Technical Expert Panel (TEP) for the Measurement Gaps and Measure Development Priorities for the Skilled Nursing Facility (SNF) Value Based Purchasing (VBP) Program for Acumen in 2022.

Benjamin Getter, DO

Regional Medical Director, Compassus

Individual Representative

With more than a decade of experience practicing medicine with a specific focus on end-of-life and post-acute care, Dr. Getter is well-suited to speak to the current state of hospice and palliative care quality measures and identify opportunities to improve and advance efforts. In Dr. Getter's current role as Regional Medical Director with Compassus, Dr. Getter oversees and supports medical directors in 12 locations. Using the quality metrics outlined by the organization and CMS, Dr. Getter supports colleagues in delivering the highest quality post-acute care with an emphasis on meeting the unique goals of each patient. Dr. Getter also serves on Compassus' Committee of Excellence and on its Palliative Care Committee – two internal initiatives focused on championing quality standards and ensuring they are applied to every service line within the organization to uphold a universal standard of care.

Carol Siebert, OTD, OT/L, FAOTA

Occupational Therapist, Principal, The Home Remedy

Individual Representative

Dr. Siebert is an occupational therapist who has worked for 34 years in a home with mostly older adults with functional impairments. Dr. Siebert practiced on a home-based primary care team serving low SES, low literacy older adults in an urban community, which has made her familiar with the disparities in care faced by this population regarding both clinic-based primary care and in transitioning from acute care. For 25 years, Dr. Siebert has been involved in quality monitoring and performance improvement and teaching these concepts to other clinicians. Dr. Siebert continues to teach clinicians, mostly occupational therapists, about

PAC/LTC Committee Members

Clinicians, including physicians, nurses, pharmacists, physical therapists, etc.

quality metrics and how to use measures to improve practice. Dr. Siebert previously represented the American Occupational Therapy Association in committees related to quality, including serving as a member of the Joint Commission Standards and Survey Committee, the Measures Advisory Committee of PCPI, and, most recently, the National Quality Forum (NQF) Prevention and Population Health Standing Committee. Dr. Siebert also brings health equity expertise to the committee.

Laura Hofmann, MSN, RN

*Director of Clinical & Nursing Facility Regulatory Services, LeadingAge Washington
Individual Representative*

Ms. Hofmann is Director of Clinical & Nursing Facility Regulatory Services at LeadingAge Washington. She has been a nurse in long term care for 29 years, 13 of those as Director of Nursing in a continuing care retirement community. Her passion is for seniors to receive the quality of care and quality of life they deserve.

Lori Pearlmutter, PT, MPH, CPHQ

*Physical Therapist, American Physical Therapy Association (APTA)
Organizational Representative, APTA*

Ms. Pearlmutter has extensive experience as a clinician and a leader in healthcare. Ms. Pearlmutter most recently served as the Director of an Accountable Care Organization (ACO) participating in the Medicare Shared Savings program, where she led the team ensuring that over 40 ACO clinics achieved the Healthcare Effectiveness Data and Information Set (HEDIS) measures, patient engagement, and financial metrics. As the Quality Manager for a Federally Qualified Health Center, Ms. Pearlmutter's responsibility was to ensure quality metrics were met in 14 clinics across northern Arizona. Ms. Pearlmutter has many years of experience directing rehabilitation departments in hospitals, Inpatient Rehabilitation Facilities (IRFs) and SNFs. Ms. Pearlmutter holds a deep understanding of the clinician burden as well as the importance of developing quality metrics that are evidence-based, quantifiable, and meaningful to populations.

Robert Leffler, BCGP, FASCP

*Vice President, Clinical Services, Synchrony Pharmacy
Individual Representative*

Mr. Leffler has more than 25 years of experience in long-term care pharmacy and facility operations experience. He has valuable experience working closely with residents, their families, and interdisciplinary care teams to deliver high-quality care, meet specialized needs, and optimize resident health outcomes. Mr. Leffler has managerial responsibilities for

PAC/LTC Committee Members

Clinicians, including physicians, nurses, pharmacists, physical therapists, etc.

pharmacists serving 33,000 long-term care residents in 18 U.S. states. Mr. Leffler's extensive background in long-term care has equipped him with a comprehensive understanding of the various medications, treatments, and management strategies used in long-term care as well as the associated economic costs and benefits associated with each strategy, to facilities and residents. Additionally, he has actively engaged in quality improvement initiatives, collaborating with administrators, residents, caregivers, and staff to implement best practices that elevate the standard of care for older adults and individuals with disabilities and/or complex medical needs.

Ronald Langham, PT, MBA

Executive Vice President, Clinical Excellence and Strategy, Enhabit Home Health and Hospice

Organizational Representative, Enhabit Home Health and Hospice

As a dedicated and experienced physical therapist, Mr. Langham is passionate about optimizing patient outcomes and ensuring high-quality care throughout the rehabilitation process. He has over 20 years of experience in post-acute care physical therapy and has had the privilege of working with diverse patient populations in various settings, including SNFs, rehabilitation hospitals, and home health agencies. These experiences have provided Mr. Langham with valuable insights into the challenges and opportunities of delivering effective and efficient care in this critical phase of a patient's recovery journey. Mr. Langham's dedication to excellence in health care delivery extends beyond direct patient care and management. He has a strong commitment to professional development and staying abreast of the latest research and best practices in the field.

Starlin Haydon-Greatting MS-MPH, BSPHarm, RPh, CDM, FAPhA, FADCES

Director of Clinical Programs & Population Health, Illinois Pharmacists Association

Individual Representative

As a dual MS-MPH pharmacist who specializes in pharmacoepidemiology and health economics, Ms. Haydon-Greatting is an active participant and pharmacy leader in multi-stakeholder policy committees for performance measurement and quality measures at the state and national levels. Ms. Haydon-Greatting has served pharmacy in a variety of capacities: Drug Information Research Specialist with Facts & Comparisons; Clinical Pharmacy Coordinator at Memorial Medical Center Hospital; Director of Drug Use Review & Quality Assurance for the Illinois Department of Public Aid (Medicaid); and a consultant pharmacist in many areas including substance abuse rehabilitation, community psychiatric programs, asthma, and long-term care. Ms. Haydon-Greatting works with the Illinois Public Health Department with the Division of Chronic Diseases focusing on diabetes, diabetes prevention, cardiovascular health, Million Hearts, and stroke prevention. Ms. Haydon-Greatting also brings her health equity expertise and role in health research to the committee.

PAC/LTC Committee Members
Clinicians, including physicians, nurses, pharmacists, physical therapists, etc.
<p>Steven Schweon, RN, MPH, MSN, CIC, LTC-CIP, CPHQ, FSHEA, FAPIC <i>Infection Preventionist, Steven J. Schweon LLC</i> <i>Individual Representative</i></p> <p>Mr. Schweon is a Registered Nurse with more than 27 years as an acute care, long-term care, and behavioral health infection preventionist. He has a strong commitment toward patient, resident, and healthcare personnel safety. Working in private healthcare consulting, Mr. Schweon has provided technical expertise to clinical clients across behavioral health, long term care, and ambulatory pain clinics.</p>
<p>Terrie Black, DNP, MBA, CRRN, FAHA, FAAN <i>Clinical Associate Professor, University of Massachusetts Amherst</i> <i>Organizational Representative, University of Massachusetts Amherst</i></p> <p>Dr. Black has been involved for many years with quality reporting and quality metrics, most notably, in the post-acute care arena. Dr. Black was a part of the Shared Decision-Making Action team for NQF, served as liaison for the Association of Rehabilitation Nurses and NQF for many years, and most recently served as an SME on the NQF Post Acute/Long Term Care Workgroup reviewing the measures under consideration prior to implementation. Dr. Black has served on two CMS TEPs, one being the Development of Quality Measures for Post-Stroke Rehabilitation and the other for Potentially Preventable Readmission Measures for Post-Acute Care. Dr. Black was most recently appointed to the AHA National Quality Oversight Committee because of her expertise in quality metrics.</p>

PAC/LTC Committee Members
Facility association
<p>Karl Sandin, MD <i>Medical Director, Arroyo Grande Hospital Rehabilitation</i> <i>Organizational Representative, American Medical Rehabilitation Providers Association (AMRPA)</i></p> <p>Dr. Sandin represents AMRPA, the nation’s only organization dedicated solely to inpatient rehabilitation hospitals and the patients they serve. Dr. Sandin’s expertise and experience in quality measurement derive from work developing musculoskeletal standards for injured workers using Delphi methodology, current research developing inpatient quality measures from expressed priorities of patients, and leadership as Quality-of-Care committee chair and board member for AMRPA. Having led two large rehabilitation organizations, Dr. Sandin also understands the importance of operationalizing efficacious measures that allow meaningful quality improvement without undue reporting or administrative burden. Dr. Sandin holds broad experience in operational, administrative, and clinical roles in all post-acute settings, Long-Term Acute Care Hospitals (LTACHs), SNF, and IRF.</p>
<p>Kiran Sreenivas, DrPH, MS, CPHQ <i>Vice President, American Health Care Association / National Center for Assisted Living (AHCA/NCAL)</i> <i>Organizational Representative, AHCA/NCAL</i></p> <p>Over the past eight years, Dr. Sreenivas has served AHCA on a mission to improve lives by delivering solutions for quality care. As the Vice President of Research for the largest trade association of SNFs representing over 10,000 of the nation’s 15,000 SNFs, Dr. Sreenivas believes in the importance of measuring and reporting performance to improve quality. AHCA is currently the measure steward for seven measures endorsed by a CBE, and Dr. Sreenivas has been involved in the endorsement maintenance for all seven. In 2022, Dr. Sreenivas served on a CMS TEP for the scoring methodology of the SNF value-based purchasing program.</p>

PAC/LTC Committee Members

Facility association

Theresa Edelstein, MPH, LNHA

Senior Vice President, New Jersey Hospital Association

Organizational Representative, New Jersey Hospital Association

Since 2015, Ms. Edelstein has served on NQF’s Patient Safety Committee, where she engaged in measure review across various care settings. Ms. Edelstein has led operations in large non-profit, acute care health system, and stand-alone, smaller facility nursing homes. Ms. Edelstein holds valuable experience in inpatient rehabilitation and long-term acute care hospitals. Additionally, Ms. Edelstein previously served in home and community-based services operations, as well as policy and quality improvement. Ms. Edelstein represents The New Jersey Hospital Association, a not-for-profit trade organization with nearly four hundred acute, post-acute, long term, rehabilitation and home care members.

PAC/LTC Committee Members

Clinician association

Donna Bednarski, MSN, RN, ANP-BC CNN, CNP

Nurse Practitioner, Tenet Physician Group

Organizational Representative, American Nephrology Nurses Association (ANNA)

Ms. Bednarski is a Nurse Practitioner with Tenet Physician Group and the organizational representative of the ANNA. Ms. Bednarski has worked with individuals with kidney disease for 40 years and has demonstrated clinical expertise, as well as health policy experience, to provide informed input into the review of quality performance measures. ANNA has a membership of over 8,000 registered nurses and other healthcare professionals at all levels of practice. Members work in areas such as conservative management, peritoneal dialysis, hemodialysis, continuous renal replacement therapies, transplantation, industry, and government/regulatory agencies. ANNA is committed to advancing the nephrology nursing specialty and has members with the expertise to provide input on clinical measures in the care of individuals with kidney disease.

Kate Lally, MD, FAAHPM

Clinical Director, Ambulatory Palliative Care, Dana-Farber Cancer Institute

Individual Representative

Dr. Lally is the Clinical Director for Adult Palliative Care at Dana-Farber Cancer Institute. In that role, she oversees the growth and development of all the institute's clinical programs including inpatient, outpatient, and community based. Prior to coming to Dana-Farber, Dr. Lally was faculty at the Institute for Healthcare Improvement and helped lead a series of collaboratives and educational programs around a program called "Conversation Ready." This program focused on developing and implementing metrics for health care systems to track how prepared they were to engage in conversations with patients about what mattered most to them at end-of-life. Dr. Lally also brings her expertise as a clinician to the committee.

Mamata Yanamadala, MBBS, MS

Assistant Professor, Duke University School of Medicine

Organizational Representative, American Geriatrics Society (AGS)

Dr. Yanamadala is a physician at Durham Veterans Administration Medical Center and an assistant professor at Duke University School of Medicine. Dr. Yanamadala serves in inpatient and outpatient consultative settings to provide care for older adults. Dr. Yanamadala holds valuable experience in process improvement education efforts for SNFs. Dr. Yanamadala brings a unique perspective as a geriatrician that has worked on process improvement with front-line providers in SNFs and possesses a strong understanding of the challenges and the culture in these settings.

PAC/LTC Committee Members

Clinician association

Pamela Roberts, PhD, MSHA, CPHQ

Occupational Therapist, Associate Director, Cedars-Sinai

Organizational Representative, American Occupational Therapy Association (AOTA)

Dr. Roberts has extensive experience in post-acute care quality and management. As the Executive Director in the Office of the Chief Medical Officer, Executive Director and Professor of Physical Medicine and Rehabilitation, and Co-Director of the Division of Informatics, Biomedical Sciences at Cedars-Sinai Medical Center in Los Angeles, Dr. Roberts brings a wealth of knowledge in quality and outcomes from an academic medical center, rehabilitation, and informatics perspective. Dr. Roberts has previous experience with the NQF process, including reviewing measures and providing feedback in the PAC and LTC arenas. Dr. Roberts represents AOTA. AOTA provides resources to occupational therapists, occupational therapy assistants, and students to help navigate the quality reporting, regulatory, and outcomes landscape, and link these changes to clinical practice.

PAC/LTC Committee Members

Facilities/institutions including accountable care organizations, hospitals or hospital systems, and post-acute/long-term care facilities

Andrew Jakubik, MHA, CPHQ

*Quality Improvement Specialist, Adjunct Professor, Mary Free Bed Rehabilitation Hospital
 Organizational Representative, Mary Free Bed Rehabilitation Hospital*

Mr. Jakubik is a Certified Professional in Healthcare Quality and a Lean Six Sigma-trained Quality Improvement Specialist. He serves at Mary Free Bed Rehabilitation Hospital, a freestanding rehabilitation hospital in Michigan. In this role, Mr. Jakubik has participated extensively in reporting programs for the Inpatient Rehabilitation Facility Quality Reporting Program and offers a reporting perspective from a participating rehabilitation hospital. He holds valuable expertise in the areas of quality improvement, patient safety, quality measure reporting, and patient experience. Mr. Jakubik represents Mary Free Bed and its patients, one of the largest rehabilitation hospitals in Michigan.

Annette Kiser, MSN, RN, NE-BC, CHC

*Technical Strategic Advisor, National Partnership for Healthcare and Hospice Innovations (NPHI)
 Organizational Representative, NPHI*

Ms. Kiser has over 30 years of experience with state and national associations and has been involved in suggesting, reviewing, and endorsing quality measures. Ms. Kiser has important experience as a former hospice Registered Nurse serving a two-state hospice and palliative care association. Ms. Kiser's service to NPHI as a Technical Strategic Advisor and Co-Chair of the Quality Improvement, Regulatory, and Compliance Forum gives her the unique opportunity to learn from and influence clinical and administrative staff at all levels in the more than 100 NPHI member organizations. Ms. Kiser and NPHI regularly provide formal feedback to CMS through rulemaking comment letters and white papers to support stronger quality measures. For the past seven years, Ms. Kiser worked in partnership with community-based hospice and palliative care organizations to elevate their standards of quality and compliance in the role of Chief Compliance Officer with Teleios Collaborative Network.

April Coxon, RN

*Director, Quality and & Coding, Healing Hands Healthcare
 Organizational Representative, Healing Hands Healthcare*

Ms. Coxon serves as the Director of Quality for Home Health and Hospice at Healing Hands Healthcare, a rapidly growing home health and hospice organization. Healing Hands currently serves approximately 1,800 beneficiaries including a diverse, rural geographical area in Texas. Ms. Coxon worked closely with state- and national-level home care and hospice representatives, allowing her the opportunity to learn the development of proposed and final rules, quality measures, benchmarks, comment periods, comment letter development, and

PAC/LTC Committee Members

Facilities/institutions including accountable care organizations, hospitals or hospital systems, and post-acute/long-term care facilities

general advocacy. Ms. Coxon's previous experience in quality assessment and performance improvement was related to HEDIS metric improvement for the United States Department of Defense.

Barbara Winters-Todd, DNP, RN, CRRN

Director, Clinical Excellence Informatics, Encompass Health

Individual Representative

Dr. Winters-Todd is the Director of Clinical Excellence Informatics at Encompass Health. Dr. Winters-Todd is an experienced Registered Nurse with a 33-year demonstrated history of working in the hospital and health care industry. Dr. Winters-Todd has a DNP focused in Nursing Administration with an additional Educator Role from Samford University.

Heidi Ehle, MSN

Director of Quality for Home Healthcare, Hospice, and Palliative Care at ProMedica Senior Care

Individual Representative

Ms. Ehle is a nurse with expertise in quality improvement and a passion for improving the care available to traditionally underserved communities. She currently serves as the Director of Quality for Home Healthcare, Hospice, and Palliative Care for Promedica Senior Care and is working on her Doctor of Nursing Practice in Leadership to better serve her clinical and patient communities. Her passion for improving the care patients receive has led her to become involved in quality improvement and quality measurement initiatives across health systems. Ms. Ehle also brings a purchaser/plan perspective to the committee.

J. Coomes, MBA

Executive Director, AdventHealth

Organizational Representative, AdventHealth

As a clinician of over 25 years in the acute care and post-acute care settings, Mr. Coomes has a strong interest in seeing the clinical care of patients continue to improve and to better provide information to patients about those providing their care. This requires a key set of measures to be utilized across the industry to allow for accurate comparisons from the consumer. His clinical and operational experience will be a benefit to the committee to better assist patients and the facilities in which they seek care.

Kimberly Rask, MD, PhD, FACP

Chief Data Officer, Alliant Health Solutions

Individual Representative

PAC/LTC Committee Members

Facilities/institutions including accountable care organizations, hospitals or hospital systems, and post-acute/long-term care facilities

Dr. Rask is a Chief Data Officer at Alliant Health Solutions with more than 30 years of experience in quality measurement research and practice. Dr. Rask leads a data analytic team that implements and monitors quality improvement initiatives across health care settings including hospitals, long-term care facilities, and physician practices. Dr. Rask's focus has notably been small rural hospitals and nursing homes. Dr. Rask regularly provides one-on-one technical assistance as well as group learning programs to quality staff and leadership teams. Her prior research and teaching also focused on quality improvement and outcomes measurement. Dr. Rask has served on other national expert panels for CMS, the Agency for Healthcare Research and Quality (AHRQ), the Centers for Disease Control and Prevention (CDC), and NQF. Dr. Rask also brings rural health expertise to the committee.

Laura Haubner, MD

Chief Quality Officer, Tampa General Hospital

Individual Representative

Throughout her career in healthcare, Dr. Haubner has been dedicated to driving meaningful change and innovation at the local, institutional, regional, and global level. Her focus has been centered around developing robust quality improvement and measurement structures that translate to everyday work across the care continuum. With a foundation in health care administration and a passion for data-driven decision-making, she has consistently sought opportunities to design and implement quality initiatives that optimize clinical outcomes and patient experiences. By leveraging analytics in collaboration with interdisciplinary teams, she has successfully identified areas for improvement and crafted evidence-based strategies to enhance efficiency and safety. Her desire to serve on the health care quality measures committee stems from a profound belief that shaping the future of health care demands collaboration and active participation. She is eager to bring her experience as a clinician and health care administrator to the committee to contribute to decisions regarding measurement of quality and safety across the continuum of care. She looks forward to collectively shaping the future of health care delivery.

Mary Ellen DeBardeleben, MBA, MPH

National Director, Quality, Encompass Health

Organizational Representative, Encompass Health

Ms. DeBardeleben advocates improving the quality and safety of patient care in a variety of capacities at the hospital, company, and national level including engaging with politicians and regulators like CMS, CDC, and a variety of government contractors, as well as industry stakeholders like NQF, The Joint Commission, the American Heart Association (AHA), Federation of American Hospitals (FAH), and the American Medical Rehabilitation Providers Association (AMRPA). As the National Director of Quality, Ms. DeBardeleben has worked to identify, recommend, and implement improvements in Encompass Health's capacity for

PAC/LTC Committee Members

Facilities/institutions including accountable care organizations, hospitals or hospital systems, and post-acute/long-term care facilities

establishing and using performance metrics to improve patient outcomes, regulatory compliance, quality policy, and patient experience. Encompass Health, across 36 states and Puerto Rico, is the largest provider of inpatient rehabilitation hospitals in the United States, discharging over 200,000 patients in 2022 and serving 33 percent of all Medicare patients seen at an inpatient rehabilitation facility (IRF).

Maureen Albertson, DNP, CHC, HCS-O, RN

Director, Home Care Compliance, Millennium Homecare

Organizational Representative, Millennium Homecare

Dr. Albertson has been active in the home health care industry for 30 years and currently serves in the compliance, quality assurance, and value-based purchasing (VBP) areas. Dr. Albertson has a strong understanding of the industry, allowing Dr. Albertson to serve as a board member of the Home Care Association of Florida. This involvement has allowed Dr. Albertson to further expand advocacy work, including ensuring that policymakers are aware of issues that affect the industry and patient care and advocating for laws and regulations that advance patient care and protect access to health care. Millennium Homecare has successfully collaborated with Accountable Care Organizations, Value-Based Arrangements, and Managed Care Organizations to effectively advance our patient outcomes. Collaborating with the acute care systems to post-acute systems has allowed Millennium Homecare to gain success in avoiding unnecessary hospitalizations and improving patients' capacity to age in place.

Patricia Henwood, MD, FACEP

Executive Vice President, Thomas Jefferson University

Organizational Representative, Jefferson Health

Dr. Patricia Henwood is Executive Vice President, Chief Clinical Officer, and the James D. and Mary Jo Danella Chief Quality Officer for Jefferson Health. Dr. Henwood works on the foundational integration of quality and safety into our healthcare delivery system and within Jefferson's nationally awarded OnPoint system, which coordinates management of quality, safety, health equity, experience, and population health. Dr. Henwood also has a background in global health systems, strengthening and interfacing with government affairs, government agencies, and policy stakeholders across a range of clinical contexts. Dr. Henwood represents Jefferson Health, a Philadelphia-based 18-hospital system and Integrated Healthcare Delivery Network that is nationally recognized for driving excellent patient outcomes through progressive, systems-focused approaches to designing care and data accessibility in front-line workflows.

PAC/LTC Committee Members

Facilities/institutions including accountable care organizations, hospitals or hospital systems, and post-acute/long-term care facilities

Peggy Luciano, RN, RAC-C, ELNEC, IPC, QCP

Chief Nursing Officer, Accura Healthcare

Organizational Representative, Accura Healthcare

As Chief Nursing Officer presiding over four states (Iowa, Minnesota, South Dakota, and Nebraska) and 35 facilities (SNFs, Assisted Living, Secured Dementia, and Hospice), Ms. Luciano’s area of expertise and focus has been driving quality care and outcomes enterprise wide. Ms. Luciano is responsible for the identification, development, and implementation of quality initiatives to meet or exceed CMS five-star ratings and network partners’ benchmarks, and to align with partners (ACOs, Institutional Special Needs Plans, Bundle Partners, Iowa Health Care Quality Partners, Medicaid and Advantage Plans, etc.). Ms. Luciano’s focus expanded to include population health management, collaborating with partners, and aligning the goals and initiatives of Accura Healthcare leaders with those of the American Health Care Association. Ms. Luciano also provides rural health expertise to the committee.

PAC/LTC Committee Members

Purchasers and plans (state, federal, and/or private)

Cathy Lerza, BA

Quality Assurance, Kentucky Division of Developmental and Intellectual Disabilities (DDID)
Organizational Representative, Kentucky DDID

Ms. Lerza serves and represents the Kentucky DDID. She is responsible for facilitating quality improvement strategy and performance measures for 1915c waivers (home and community-based services) as well as the quality improvement activities throughout the division of developmental and intellectual disabilities. Ms. Lerza previously served on the TEP for Functional Assessment Standardized Items as an employee of one of the states that received the Testing Experience and Functional Tools grant, and she was involved in Kentucky's work on all four components of the grant.

Lara Burrows, MD, MSc, CPC

Medical Director, Aetna/CVS
Organizational Representative, Aetna/CVS

Dr. Burrows served as a Medical Director in Medicare for ten years. During this time, Dr. Burrows had considerable experience with many aspects of post-acute care, especially SNF and Long-Term Care Hospitals. Dr. Burrows developed an LTACH optimization project for the State of Ohio and led a team that reviewed all LTACH requests for the state. Dr. Burrows represents Aetna, an American insurance company with a network including 1 million health-care professionals, over 690,000 primary care doctors and specialists, and over 5,700 hospitals.

PAC/LTC Committee Members

Rural health

Danielle Grotzky, AS-N

Quality Risk Manager, Madonna Rehabilitation Hospital

Organizational Representative, Madonna Rehabilitation Hospital

Ms. Grotzky previously served as a rehabilitation nurse in an LTCH and IRF setting. Now in a quality and risk role, Ms. Grotzky recognizes how CMS-required measures promote patient rehabilitation and healing. Ms. Grotzky serves as a facility expert on QRP measures and oversees their completion, providing feedback and ways to improve. Ms. Grotzky offers valuable insights from experience in patient care, risk management, data collection, and analysis.

PAC/LTC Committee Members

Health equity

Arion Lillard-Green, MHA, MTS

Graduate Research Assistant, Teaching Assistant, George Mason University

Individual Representative

Ms. Lillard-Green is a former hospice chaplain with 17 years of experience visiting patients with life-limiting illness at the bedside and providing support to families and caregivers in rural and urban areas. As a member of an interdisciplinary team, Ms. Lillard-Green was responsible for delivering quality care to ensure that her organization performed well on the quality measures set forth by CMS. Currently, Ms. Lillard-Green is a health services research PhD student at George Mason University in the College of Public Health, Department of Health Administration and Policy. She continues to work in the hospice and palliative care sector with a research focus on access to care, health equity, innovative payment and service delivery models, quality measure development and implementation, and organization performance.

Theresa Schmidt, MA, BA

Vice President, Real Chemistry

Individual Representative

Ms. Schmidt has a history of professional experience and personal interest in quality measurement, post-acute care, serious illness/end-of-life, and health equity. In her current role as Vice President, Value-Based Care at Real Chemistry, she leads projects related to quality measurement and value-based payment programs. Ms. Schmidt's work includes conducting landscape assessments, analyzing measurement gaps, and convening stakeholders to set priorities for future measure development. She has served on the CMS TEP for the Merit-based Incentive Payment System Preventive Cancer Screening Patient-Reported Outcome Performance Measure. Ms. Schmidt represented National Public Health Institute (NPHI) on the Measures Applications Partnership for two consecutive years and served on the National Quality Partners Advanced Illness Care action team. Her health equity work has included leading a health care disparities landscape assessment to uncover inequities across the patient care journey in select clinical areas, presenting on health equity measurement frameworks and more inclusive quality measurement at national meetings, and helping to organize "Mitigating Racial Inequities in Post-Acute & Long-Term Care," the 2020 Advancing Excellence Summit. Ms. Schmidt also brings a health services researcher perspective to the committee.

PAC/LTC Committee Members

Health equity

Warren Jones, MD, FAAFP

President, Diabetes Foundation of Mississippi

Individual Representative

Dr. Jones brings over 40 years of clinical experience, an extensive background in health equity and policy, along with academic and military service to his commitment to the delivery of high-quality care to vulnerable and underserved communities. He is the former Executive Director for the Mississippi State Medicaid Program and led the state’s largest agency responsible for providing and paying for health care for over 768,000 Mississippians. Dr. Jones served as the first African American President in the history of the American Academy of Family Physicians (AAFP) and has contributed to the Agency for Healthcare Research and Quality-funded comparative effectiveness review panel, bringing critical insights to include minorities and rural patients more effectively in studies to predict outcomes from evidence-based interventions. Dr. Jones has also served on the CMS Medicare Access and CHIP Reauthorization Act of 2015 (MACRA)/MIPS Alternative Payment Model (APM) TEP. His role as a personal caregiver has also reinforced this commitment as a patient advocate, as he has seen firsthand the gaps and outcomes of medical practice in our public health system.

PAC/LTC Committee Members

Researchers in health services, alternative payment models, population health

Caroline Blaum, MD, MS

Senior Research Scientist, Adjunct Professor of Geriatric Medicine, National Committee for Quality Assurance (NCQA)

Organizational Representative, NCQA

Dr. Blaum serves as a geriatrician and palliative care physician with many years of clinical, educational, administrative, and research experience in post-acute and long-term care. Dr. Blaum was previously medical director of a nursing home, a licensed home care agency, and a home-based primary care program. At NCQA, Dr. Blaum is closely involved with quality measurement in home and community-based care, and leads projects that draw on previous clinical, administrative, and research experience at the intersection of quality measurement, delivery system implementation, and policy relevance.

Jeremy Benton, BS

HEDIS and Quality Improvement Advisor, State of Indiana

Individual Representative

Mr. Benton serves as an advisor for HEDIS and Quality Improvement for the State of Indiana and is beginning the long-term services and support (LTSS) implementation for the state. Mr. Benton analyzes performance and quality outcomes data from HEDIS and CMS Core measures to make recommendations and process improvement plans based on the results for managed care and Fee-for-Service programs. Mr. Benton also evaluates access, quality, and cost-effectiveness of the Indiana Health Coverage Programs (Hoosier Healthwise, the Healthy Indiana Plan, and Hoosier Care Connect) and other support service contracts. Additionally, Mr. Benton serves Managed Health Services – Centene as a behavioral care coordinator, where he collaborates with health care staff from various disciplines to devise, carry out, and manage personalized care plans to benefit member health and recovery. Mr. Benton previously served in the United States Navy.

PAC/LTC Committee Members

Other interested parties

Brigette DeMarzo, DrPH, MPH, BS

Quality Director, Northwestern Medicine

Organizational Representative, Northwestern Medicine

With over a decade of experience at the local, state, and national levels of the health care quality ecosystem, Dr. DeMarzo has the benefit of having observed and interacted with quality measurement and quality improvement from a variety of different perspectives and contexts. Within local organizations like Northwest Community Hospital and Northwestern Medicine Marianjoy Rehabilitation Hospital, she has been responsible for leading teams in quality measurement data collection to drive improvement. Dr. DeMarzo has supported work at the Illinois Health and Hospital Association and is leading quality initiatives as part of the Northwestern Medicine collaborative. She also studies how measurement is used in evaluation by regulators like CMS and The Joint Commission.

Janet Pue, DPT

Director of Rehabilitation Services, Coordinator, Carolinas Rehabilitation-Patient Safety Organization

Individual Representative

Dr. Pue serves as Director of Rehabilitation Services, Patient Safety Organization Coordinator, and the Interim Director of Business Development at Carolinas Rehabilitation-Patient Safety Organization (PSO). Dr. Pue previously represented the American Medical Rehabilitation Providers Association (AMRPA) in 2022 on the NQF MAP Post-Acute Care Workgroup. Dr. Pue represents The Carolinas Rehabilitation PSO, also known as EQUADR (Exchanged Quality Data for Rehabilitation), which holds the distinction of being the first inpatient rehabilitation-specific PSO listed with the AHRQ. EQUADR has over 50 member hospitals across the United States, comprising both free-standing IRFs and inpatient rehabilitation units (IRUs).

Jodi Eyigor, MA, BSW

Director, Nursing Home Quality & Policy, LeadingAge

Organizational Representative, LeadingAge

As Director, Nursing Home Quality & Policy for LeadingAge since 2019, Ms. Eyigor has supported nursing home members as they navigate quality measure-based rating and reimbursement systems at both the federal and state levels. Ms. Eyigor provided feedback to CMS on quality measures during both the rulemaking and pre-rulemaking processes through public comments on rules and feedback to the former MAP. Ms. Eyigor coordinated with colleagues across post-acute care settings in efforts aimed at consistency and alignment of measures. Ms. Eyigor's goal is to aid in securing an equitable, transparent, and meaningful system of quality measurement across post-acute settings.

PAC/LTC Committee Members

Other interested parties

Rebecca Perez, MSN RN CCM FCM

Sr. Manager of Education at Parthenon Management Group for the Case Management Society of America

Organizational Representative, Case Management Society of America

Ms. Perez has over 16 years of experience in acute care and over two decades of experience in case management. Working in case management and across clinical settings, Ms. Perez has extensive experience in understanding the contribution of case management to the quality of care received by patients. She has contributed to the quality improvement field through technical work in case management, speaking engagements, workshops, and publications such as *The Integrated Case Management Manual: Assisting Complex Patients Regain Physical and Mental Health* and *CMSA's Integrated Case Management Manual: For Case Managers by Case Managers*.

Rosa Plasencia, JD

Director, NCI-AD, LTSS, ADvancing States

Organizational Representative, ADvancing States

Ms. Plasencia serves and represents ADvancing States as their Director of National Core Indicators – Aging and Disabilities (NCI-AD) and long-term services and supports (LTSS) policy. ADvancing States have advocated on behalf of state aging and long-term care agencies for over 50 years. Their mission is to design, improve, and sustain state systems delivering LTSS for older adults, people with disabilities, and their caregivers. This includes providing technical assistance in quality measurement for LTSS programs, and the development and management of the NCI-AD, which is one of four tools authorized by CMS in the Home- and Community-Based Services Quality Measure Set (SMDL 22-003) for use by states to measure the quality of their LTSS programs.

Steven Littlehale, MS, RN

Chief Innovation Officer, Clinical Nurse Specialist, Zimmet Healthcare Services Group

Organizational Representative, Zimmet Healthcare Services Group

Mr. Littlehale is a Registered Nurse and Clinical Nurse Specialist. Working with CMS and state Medicaid agencies on various projects, including the development of a value-based program, has been a hallmark of Mr. Littlehale's career. At PointRight, Mr. Littlehale led the creation of two CBE-endorsed, case-mix adjusted hospital utilization outcome measures in partnership with the American Health Care Association and with support from Brown University. Over the last decade, Mr. Littlehale has worked with various state agencies as well as state and national professional associations in creating and supporting their existing VBP systems. Most recently, he was a member of the TEP for the Scoring Methodology for the Expansion of the SNF VBP.

PAC/LTC Committee Members
Other interested parties
<p>Susan Battaglia, RN, GERO-BC, RAC-CT <i>Director, Tara Cares</i> <i>Individual Representative</i></p> <p>Ms. Battaglia has extensive experience in the SNF provider area and as a Minimum Data Set (MDS) consultant for many long-term care providers. Ms. Battaglia previously served on four CMS TEPs from 2016 to 2023 related to quality measurement in post-acute and long-term care. Additionally, Ms. Battaglia previously served as a charge nurse responsible for medication review and patient assessment, as well as patient care transition. Ms. Battaglia is currently a member of American Health Care Association’s (AHCA’s) Clinical Practice Committee.</p>
<p>William Logan, MD, MHS MBA <i>National Medical Director, Aspire Health</i> <i>Organizational Representative, Aspire Health</i></p> <p>Dr. Logan is National Medical Director at Aspire Health, the largest provider of home-based palliative care in the United States. Dr. Logan leads the clinical organization in providing palliative care (specialty care to relieve suffering) in all 50 states. Dr. Logan is an internal medicine, geriatric medicine, and palliative and hospice medicine board-certified, practicing physician with more than 25 years of clinical, academic, and management experience.</p>