

Pre-Rulemaking Measure Review (PRMR) Post-Acute Care/Long-Term Care (PAC/LTC) Roster

Draft for Public Comment
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Introduction

The Pre-Rulemaking Measure Review (PRMR) process is conducted annually to provide recommendations to the Department of Health and Human Services (HHS) Centers for Medicare & Medicaid Services (CMS) on the selection of quality and efficiency measures under consideration for use in select CMS programs.

Measures for review are organized into three setting-specific committees: Post-Acute Care/Long-Term Care (PAC/LTC); Clinician; and Hospital.

Committees are divided into Advisory Groups (30-35 people) and Recommendation Groups (25-30 people). The Advisory Group provides feedback and questions about the measures under review that help guide Recommendation Group discussion. Based on that input, as well as public comments, the Recommendation Group renders final recommendations to CMS about which measures should be selected for use.

Please note, PRMR members may be organizational or individual members. Organizational members represent their organization's interest while serving on the committee while an individual member represents their own perspective and experience.

Biographies are provided by nominees, with typographical and grammatical editing completed by Battelle.

Learn more about membership types and roster categories in the <u>Guidebook of Policies and</u> Procedures for Pre-Rulemaking Measure Review (PRMR) and Measure Set Review (MSR).

Eugene Gonsiorek

2024-2025 PRMR PAC/LTC Members

Robert C. Accetta Maureen Albertson Susan Battaglia Donna Bednarski Lyn Behnke Jeremy Benton Rachel Blair Caroline Blaum Lara Burrows **Melissa Butler Brandy Campbell** J Coomes **April Coxon** Anthony D'Alonzo Mary Ellen DeBardeleben **Brigette DeMarzo** Theresa Edelstein Jodi Evigor Benjamin Getter

Danielle Grotzky Jennifer Hale **Patricia Harris** Laura Haubner Starlin Haydon-Greatting Patricia Henwood Laura Hofmann Andrew Jakubik Shabina Khan **Annette Kiser Kate Lally** John Lee Robert Leffler Cathy Lerza Arion Lillard-Green Steven Littlehale Dheeraj Mahajan Sing Palat

Rebecca Perez Chervl Phillips Rosa Plasencia Janet Pue Kimberly Rask Pamela Roberts Anthony Sanchez Karl Sandin Theresa Schmidt Andrea Schweiger Steven Schweon Carol Siebert Kiran Sreenivas Janice Tufte Crystal Ukaegbu **Christine Von Raesfeld Melanie Wascom** Barbara Winters-Todd Mamata Yanamadala



2024-2025 PRMR PAC/LTC Roster

Name	Perspectives	Advisory or Recommendation Group ¹	Term Period	Location	Biography
Accetta, Robert C.	Clinician; Other Interested party	Advisory	8/2024-5/2027	Lake Success, NY	Robert C. Accetta, RPh., BCGP, FASCP, is a senior pharmacist in IPRO's Healthcare Quality Improvement department. Mr. Accetta has more than 35 years of experience in and insight into all aspects of post-acute, long-term care (LTC), and assisted living pharmacy services; facility oversight; and project development and implementation skills. He has extensive experience with quality assurance, the CMS State Operations Manual, Appendix PP (Guidance to Surveyors for LTC Facilities), nursing homes, and strategies for tapering psychotropic medications (including validation of diagnoses for use of antipsychotics and gradual dose reductions). Prior to joining IPRO, Mr. Accetta created and currently owns and operates a consulting business, advising facilities, LTC pharmacies, pharma, and associations on topics related to health care and survey preparedness, as well as provides pharmacy consulting and education. Mr. Accetta is a fellow and member of the Board of Directors of the American Society of Consultant Pharmacists (ASCP). Serving as an individual representative.

¹ Group assignment is for 2024-2025 only



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Albertson, Maureen	Facility/Institution	Advisory	8/2023-5/2025	Port Charlotte, FL	Dr. Albertson has been active in the home health care industry for 30 years and currently serves in the compliance, quality assurance, and value-based purchasing (VBP) areas. Dr. Albertson has a strong understanding of the industry, allowing Dr. Albertson to serve as a board member of the Home Care Association of Florida. This involvement has allowed Dr. Albertson to further expand advocacy work, including ensuring that policymakers are aware of issues that affect the industry and patient care and advocating for laws and regulations that advance patient care and protect access to health care. Millennium Homecare has successfully collaborated with accountable care organizations, value-based arrangements, and managed care organizations to effectively advance our patient outcomes. Collaborating with the acute care systems to post-acute systems has allowed Millennium Homecare to gain success in avoiding unnecessary hospitalizations and improving patients' capacity to age in place. Serving as an organizational representative, Millennium Homecare.
Battaglia, Susan	Other Interested Party	Advisory	8/2023-5/2026	Derby, KS	Ms. Battaglia has extensive experience in the SNF provider area and as a minimum data set (MDS) consultant for many long-term care providers. Ms. Battaglia previously served from 2016 to 2023 on four CMS TEPs related to quality measurement in post-acute and long-term care. Additionally, Ms. Battaglia previously served as a charge nurse responsible for medication review and patient assessment, as well as patient care transition. Ms. Battaglia is currently a member of American Health Care Association's (AHCA's) Clinical Practice Committee. Serving as an individual representative.



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Bednarski, Donna	Clinician Association	Advisory	8/2023-5/2026	Canton, MI	Ms. Bednarski is a nurse practitioner with Tenet Physician Group and the organizational representative of the ANNA. Ms. Bednarski has worked with individuals with kidney disease for 40 years and has demonstrated clinical expertise, as well as health policy experience, to provide informed input into the review of quality performance measures. ANNA has a membership of over 8,000 registered nurses and other health care professionals at all levels of practice. Members work in areas such as conservative management, peritoneal dialysis, hemodialysis, continuous renal replacement therapies, transplantation, industry, and government/regulatory agencies. ANNA is committed to advancing the nephrology nursing specialty and has members with the expertise to provide input on clinical measures in the care of individuals with kidney disease. Serving as an organizational representative, American Nephrology Nurses Association (ANNA).
Behnke, Lyn	Rural Health; Health Equity	Recommendation	8/2024-5/2027	Tawas City, MI	I am a highly seasoned nurse practitioner with extensive experience in patient advocacy, patient advisory boards, primary care, and rural primary care. I have written and taught rural health equity at the university level and have lived experience providing primary care and education and being a patient in a rural part of Northeast Michigan. As a clinician, I have been involved in quality measures for rural practices and understand the importance of using meaningful quality measures. The measures need to describe meaningful outcomes that improve health care for all. I look forward to assisting in the development of these measures. Serving as an organizational representative, American Heart Association.



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Benton, Jeremy	Health Services Researcher	Advisory	8/2023-5/2026	Indianapolis IN	Mr. Benton serves as an advisor for HEDIS and Quality Improvement for the State of Indiana and is beginning the long-term services and support (LTSS) implementation for the state. Mr. Benton analyzes performance and quality outcomes data from HEDIS and CMS Core measures to make recommendations and process improvement plans based on the results for managed care and feefor-service programs. Mr. Benton also evaluates access, quality, and cost-effectiveness of the Indiana Health Coverage Programs (Hoosier Healthwise, the Healthy Indiana Plan, and Hoosier Care Connect) and other support service contracts. Additionally, Mr. Benton serves Managed Health Services – Centene as a behavioral care coordinator, where he collaborates with health care staff from various disciplines to devise, carry out, and manage personalized care plans to benefit member health and recovery. Mr. Benton previously served in the United States Navy. Serving as an individual representative.
Blair, Rachel	Other Interested Party; Patient, Caregiver, and Patient Advocate	Recommendation	8/2024-5/2027	Wichita, KS	My name is Rachel Blair, and I have been a nurse since 2011. I reside in Wichita, Kansas, but I spend the majority of my time traveling across the state to our numerous facilities. My career in long-term care began as a CNA, fueled by a profound commitment to this demographic. In 2018, I discovered the MDS, and I immediately knew I had found my niche within nursing. Initially, I missed the clinical aspect of nursing, but as I developed in my role, I realized the tremendous impact we can have on improving our clients' lives from this perspective. I am deeply passionate about ensuring the highest quality of care for our clients and advocating for appropriate reimbursement for our operators. Serving as an individual representative.



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Blaum, Caroline	Health Services Researcher	Advisory	8/2023-5/2025	Ann Arbor, MI	Dr. Blaum serves as a geriatrician and palliative care physician with many years of clinical, educational, administrative, and research experience in post-acute and long-term care. Dr. Blaum was previously medical director of a nursing home, a licensed home care agency, and a home-based primary care program. At NCQA, Dr. Blaum is closely involved with quality measurement in home and community-based care and leads projects that draw on previous clinical, administrative, and research experience at the intersection of quality measurement, delivery system implementation, and policy relevance. Serving as an organizational representative, National Committee for Quality Assurance (NCQA).
Burrows, Lara	Purchaser/Plan	Advisory	8/2023-5/2026	Cockeysville, MD	Dr. Burrows served as a medical director for Medicare for 10 years. During this time, Dr. Burrows had considerable experience with many aspects of post-acute care, especially SNF and long-term care hospitals. Dr. Burrows developed an LTACH optimization project for the State of Ohio and led a team that reviewed all LTACH requests for the state. Dr. Burrows represents Aetna, an American insurance company with a network including 1 million health care professionals, over 690,000 primary care doctors and specialists, and over 5,700 hospitals. Serving as an organizational representative, Aetna/CVS.
Butler, Melissa	Patient, Caregiver, Patient Advocate; Clinician	Advisory	8/2023-5/2026		Patient participant. Serving as an individual representative.



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Campbell, Brandy	Rural Health Expert; Clinician	Recommendation	8/2024-5/2027	Kiowa, KS	Brandy Campbell is an MSN RN with her degree in nursing informatics. She has been a working RN in both Kansas and Oklahoma for the past 25 years. Brandy is from the heart of rural America and has spent most of her nursing career in rural health care. Brandy's career focus is leading quality improvement initiatives resulting in improved patient outcomes and satisfaction, implementing evidence-based practices to enhance patient care and safety, and analyzing performance data to identify areas for improvement and developing action plans. She believes accomplishing these tasks is best achieved through an interdisciplinary team collaboration to ensure compliance with regulatory guidelines and standards while keeping patient outcomes and satisfaction at the center of their focus. Brandy currently serves as the quality director for a rural health care district in southern Kansas, which includes a critical access hospital, rural health clinic, and nursing home. Serving as an individual representative.
Coomes, J	Purchaser/Plan; Facility/Institution	Recommendation	8/2024-5/2027	Orlando, FL	J Coomes, executive director at AdventHealth. I am a physical therapist by background and a leader in the rehabilitation areas for over 25 years, serving in areas of acute care and multiple post-acute settings. I have experience in implementing quality measures and providing process improvement of these measures. Serving as an organizational representative, AdventHealth.



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Coxon, April	Facility/Institution	Recommendation	8/2023-5/2025	Wichita Falls, TX	Ms. Coxon serves as the director of quality for home health and hospice at Healing Hands Healthcare, a rapidly growing home health and hospice organization. Healing Hands currently serves approximately 1,800 beneficiaries including a diverse, rural geographical area in Texas. Ms. Coxon worked closely with state- and national-level home care and hospice representatives, allowing her the opportunity to learn the development of proposed and final rules, quality measures, benchmarks, comment periods, comment letter development, and general advocacy. Ms. Coxon's previous experience in quality assessment and performance improvement was related to HEDIS metric improvement for the United States Department of Defense. Serving as an organizational representative, Healing Hands Healthcare.



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D'Alonzo, Anthony	Facility/Institution; Clinician	Advisory	8/2024-5/2027	Doylestown, PA	Anthony (Tony) D'Alonzo is the division director and senior vice president of clinical strategy, innovation and care delivery at BAYADA Home Health Care, the nation's largest nonprofit provider of home health services. In this role, Tony leads teams dedicated to quality oversight, care delivery, operating efficiency, analytics, and technology solutions. Prior to his current role, Tony spent several years leading the design and implementation of value-based care delivery strategies for home health and home-based primary care services. Tony is passionate about delivering quality care through home and community-based services, with a focus on health care payment models, value-based reimbursement, and population health trends. Tony is also active in health policy and advocacy, sitting on committees for national associations, and was recently selected for two Medicare technical expert panels on functional measurement across post-acute settings. Additionally, Tony is a licensed physical therapist and serves as an adjunct professor for the physical therapy department at Arcadia University. Tony lives in the greater Philadelphia region, and, outside of work, enjoys going for a run, walking his dog, and spending family time with his wife and two children. Serving as an individual representative.



Name	Perspectives	Advisory or Recommendation Group ¹	Term Period	Location	Biography
DeBardeleben, Mary Ellen	Facility/Institution; Other Interested Party	Advisory	8/2024-5/2027	Birmingham, AL	Mary Ellen DeBardeleben, MBA, MPH, CJCP, is passionate about improving the quality and safety of patient care, advocating in a variety of capacities at the hospital, company, and national levels. Mary Ellen is currently the national director of quality at Encompass Health and has worked at the company in various roles in the Clinical Excellence department since July 2008. As the national director of quality, Mary Ellen works to identify, recommend, and implement improvements in Encompass Health's capacity for establishing and using performance metrics to improve patient outcomes, regulatory compliance, and patient experience. She also works to increase the effectiveness of quality programs while reducing the burden on individuals, regional staff, and corporate staff. She has been involved with Battelle's Partnership for Quality Measurement, the National Quality Forum, and numerous CMS technical expert panels related to health care quality. Serving as an individual representative.
DeMarzo, Brigette	Other Interested Party	Recommendation	8/2023-5/2025	Wheaton, IL	With over a decade of experience at the local, state, and national levels of the health care quality ecosystem, Dr. DeMarzo has the benefit of having observed and interacted with quality measurement and quality improvement from a variety of different perspectives and contexts. Within local organizations like Northwest Community Hospital and Northwestern Medicine Marianjoy Rehabilitation Hospital, she has been responsible for leading teams in quality measurement data collection to drive improvement. Dr. DeMarzo has supported work at the Illinois Health and Hospital Association and is leading quality initiatives as part of the Northwestern Medicine collaborative. She also studies how measurement is used in evaluation by regulators like CMS and The Joint Commission. Serving as an organizational representative, Northwestern Medicine.



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Edelstein, Theresa	Facility Association; Patient, Caregiver, and Patient Advocate	Advisory	8/2024-5/2027	Princeton, NJ	Theresa Edelstein, MPH, LNHA, is the senior vice president, Center for Partnerships Transforming Health at the New Jersey Hospital Association. In her role, Theresa analyzes and assists members with implementing federal and state statutes, policies, and regulations that encompass operations, quality improvement, and finances. In addition, she engages in education with regulators and legislators and designs education opportunities for the field. Theresa also teaches in the undergraduate health administration program at the Bloustein School of Planning and Public Policy at Rutgers University. Her varied roles and more than 30-year professional journey in post-acute and long-term care have positioned Theresa to contribute meaningful perspective and understanding in the PQM process. Serving as an organizational representative, New Jersey Hospital Association.
Eyigor, Jodi	Other Interested Party	Advisory	8/2023-5/2026	Washington, DC	As director, nursing home quality & policy for LeadingAge since 2019, Ms. Eyigor has supported nursing home members as they navigate quality measure-based rating and reimbursement systems at both the federal and state levels. Ms. Eyigor provided feedback to CMS on quality measures during both the rulemaking and pre-rulemaking processes through public comments on rules and feedback to the former MAP. Ms. Eyigor coordinated with colleagues across post-acute care settings in efforts aimed at consistency and alignment of measures. Ms. Eyigor's goal is to aid in securing an equitable, transparent, and meaningful system of quality measurement across post-acute settings. Serving as an organizational representative, LeadingAge.



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Getter, Benjamin	Clinician	Recommendation	8/2023-5/2025	San Antonio, TX	With more than a decade of experience practicing medicine with a specific focus on end-of life and post-acute care, Dr. Getter is well-suited to speak to the current state of hospice and palliative care quality measures and identify opportunities to improve and advance efforts. In Dr. Getter's current role as regional medical director with Compassus, Dr. Getter oversees and supports medical directors in 12 locations. Using the quality metrics outlined by the organization and CMS, Dr. Getter supports colleagues in delivering the highest quality post-acute care with an emphasis on meeting the unique goals of each patient. Dr. Getter also serves on Compassus' Committee of Excellence and on its Palliative Care Committee—two internal initiatives focused on championing quality standards and ensuring they are applied to every service line within the organization to uphold a universal standard of care. Serving as an individual representative.



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Gonsiorek, Eugene	Health Services Researcher; Other Interested Party	Recommendation	8/2024-5/2027	Lakeview, NY	Dr. Eugene Gonsiorek brings 25 years of diverse experience across the health care continuum, transitioning from a physical therapist to a scientist to a nursing home/hospital executive. Dr. Gonsiorek has a proven track record of building high-quality and financially stable organizations by leveraging research and analytics to stay ahead of market trends. During his time as a nursing home administrator, his facility attained a Five-Star Rating, the highest rating from the Centers for Medicare & Medicaid Services, while being one of the most profitable nursing homes in Western New York. Additionally, Eugene successfully rescued an urban, 300-bed skilled nursing facility on the verge of closure. The facility achieved the lowest hospitalization rate in the U.S. under the CMS Nursing Home Value-Based Care Program. Over the last 3 years, he has worked with Programs of All-Inclusive Care for the Elderly (PACE) organizations to determine site locations for new and growing PACE organizations. His work included conducting competitive market analyses, examining population and demographic changes, and disease burdens in particular locations, as well as addressing issues relating to social determinants of health across the U.S. Dr. Gonsiorek has extensive knowledge of life and health safety codes in congregate living settings as well as financial reimbursement and quality metrics, covering Medicare Advantage, acute care (ACO), skilled nursing facilities, special needs plans, and PACE organizations. Additionally, Dr. Gonsiorek serves on a technical expert panel for the Centers for Medicare & Medicaid Services (CMS), where he advises CMS on quality measures related to post-acute care. Serving as an individual representative.



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Grotzky, Danielle	Rural Health Expert	Advisory	8/2023 -5/2026	Lincoln, NE	Ms. Grotzky previously served as a rehabilitation nurse in an LTCH and IRF setting. Now in a quality and risk role, Ms. Grotzky recognizes how CMS-required measures promote patient rehabilitation and healing. Ms. Grotzky serves as a facility expert on QRP measures and oversees their completion, providing feedback and ways to improve. Ms. Grotzky offers valuable insights from experience in patient care, risk management, data collection, and analysis. Serving as an organizational representative, Madonna Rehabilitation Hospital.
Hale, Jennifer	Facility/Institution; Clinician	Recommendation	8/2024-5/2027	Chapel Hill, TN	Jennifer joined Compassus in March 2017 as the vice president, clinical quality and standards. In this role, she has implemented accreditation standards across the organization in home health and hospice; developed, trained, and deployed a team of hospice and home health nurse leaders for operational and educational support; and led multiple projects for compliance, quality improvement, standards of practice, and operational excellence. She has been a nurse for more than 3 decades and has focused her efforts on improving the quality of care provided to people living at home with serious and terminal illnesses. Jennifer has been certified in hospice and palliative nursing since 2003 and is certified in health care quality as well. Jennifer is a nationally recognized expert in quality, regulatory compliance, and the application of palliative nursing principles across the continuum of care. Jennifer is a board member for the Hospice and Palliative Nurses Association and the Hospice and Palliative Nurses Foundation, a member of the National Association of Home Care and Hospice Quality Committee, and has served on the National Hospice and Palliative Care Organization's Board of Directors, the Hospice Action Network's Board of Directors, the Medical Care Advisory Committee for the Georgia Department of Public Health, and the Georgia POLST Collaborative. Serving as an organizational representative, Compassus.



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Harris, Patricia	Patient, Caregiver, and Patient Advocate	Advisory	8/2024-5/2027	Indianapolis, IN	Patient participant. Serving as an individual representative.
Haubner, Laura	Facility/Institution	Recommendation	8/2023-5/2025	Tampa, FL	Throughout her career in health care, Dr. Haubner has been dedicated to driving meaningful change and innovation at the local, institutional, regional, and global levels. Her focus has been centered around developing robust quality improvement and measurement structures that translate to everyday work across the care continuum. With a foundation in health care administration and a passion for data-driven decision-making, she has consistently sought opportunities to design and implement quality initiatives that optimize clinical outcomes and patient experiences. By leveraging analytics in collaboration with interdisciplinary teams, she has successfully identified areas for improvement and crafted evidence-based strategies to enhance efficiency and safety. Her desire to serve on the health care quality measures committee stems from a profound belief that shaping the future of health care demands collaboration and active participation. She is eager to bring her experience as a clinician and health care administrator to the committee to contribute to decisions regarding measurement of quality and safety across the continuum of care. She looks forward to collectively shaping the future of health care delivery. Serving as an individual representative.



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Haydon-Greatting, Starlin	Health Equity; Health Services Researcher	Recommendation	8/2023-5/2025	Springfield, IL	As a dual MS-MPH pharmacist who specializes in pharmacoepidemiology and health economics, Ms. Haydon-Greatting is an active participant and pharmacy leader in multistakeholder policy committees for performance measurement and quality measures at the state and national levels. Ms. Haydon-Greatting has served pharmacy in a variety of capacities: drug information research specialist with facts & comparisons; clinical pharmacy coordinator at Memorial Medical Center Hospital; director of drug use review & quality Assurance for the Illinois Department of Public Aid (Medicaid); and a consultant pharmacist in many areas including substance abuse rehabilitation, community psychiatric programs, asthma, and long-term care. Ms. Haydon-Greatting works with the Illinois Public Health Department in the Division of Chronic Diseases focusing on diabetes, diabetes prevention, cardiovascular health, Million Hearts, and stroke prevention. Ms. Haydon-Greatting also brings her health equity expertise and role in health research to the committee. Serving as an individual representative.
Henwood, Patricia	Facility/Institution	Recommendation	8/2023-5/2025	Philadelphia, PA	Dr. Patricia Henwood is executive vice president, chief clinical officer, and the James D. and Mary Jo Danella Chief Quality Officer for Jefferson Health. Dr. Henwood works on the foundational integration of quality and safety into our health care delivery system and within Jefferson's nationally awarded OnPoint system, which coordinates management of quality, safety, health equity, experience, and population health. Dr. Henwood also has a background in global health systems, strengthening and interfacing with government affairs, government agencies, and policy stakeholders across a range of clinical contexts. Dr. Henwood represents Jefferson Health, a Philadelphia-based 18-hospital system and Integrated Healthcare Delivery Network that is nationally recognized for driving excellent patient outcomes through progressive, systems-focused approaches to designing care and data accessibility in front-line workflows. Serving as an organizational representative, Jefferson Health.



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Hofmann, Laura	Clinician	Advisory	8/2023-5/2026	Tacoma, WA	Ms. Hofmann is director of clinical and nursing facility regulatory services at LeadingAge Washington. She has been a nurse in long-term care for 29 years, 13 of those as director of nursing in a continuing care retirement community. Her passion is for seniors to receive the quality of care and quality of life they deserve. Serving as individual representative.
Jakubik, Andrew	Facility/Institution	Advisory	8/2023-5/2026	Grand Rapids, MI	Mr. Jakubik is a certified professional in health care quality and a Lean Six Sigmatrained quality improvement specialist. He serves at Mary Free Bed Rehabilitation Hospital, a freestanding rehabilitation hospital in Michigan. In this role, Mr. Jakubik has participated extensively in reporting programs for the Inpatient Rehabilitation Facility Quality Reporting Program and offers a reporting perspective from a participating rehabilitation hospital. He holds valuable expertise in the areas of quality improvement, patient safety, quality measure reporting, and patient experience. Mr. Jakubik represents Mary Free Bed and its patients, one of the largest rehabilitation hospitals in Michigan. Serving as an organizational representative, Mary Free Bed Rehabilitation Hospital.
Khan, Shabina	Patient, Caregiver, Patient Advocate	Recommendation	8/2023-5/2025	-	Patient participant. Serving as individual representative.



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Kiser, Annette	Facility/Institution	Recommendation	8/2023-5/2026	Troutman, NC	Ms. Kiser has over 30 years of experience with state and national associations and has been involved in suggesting, reviewing, and endorsing quality measures. Ms. Kiser has important experience as a former hospice registered nurse serving a two-state hospice and palliative care association. Ms. Kiser's service to NPHI as a technical strategic advisor and co-chair of the Quality Improvement, Regulatory, and Compliance Forum gives her the unique opportunity to learn from and influence clinical and administrative staff at all levels in the more than 100 NPHI member organizations. Ms. Kiser and NPHI regularly provide formal feedback to CMS through rulemaking comment letters and white papers to support stronger quality measures. For the past 7 years, Ms. Kiser worked in partnership with community-based hospice and palliative care organizations to elevate their standards of quality and compliance in the role of chief compliance officer with Teleios Collaborative Network. Serving as an organizational representative, National Partnership for Healthcare and Hospice Innovations (NPHI).
Lally, Kate	Clinician Association; Clinician	Advisory	8/2023-5/2026	Boston, MA	Dr. Lally is the clinical director for adult palliative care at Dana-Farber Cancer Institute. In that role, she oversees the growth and development of all the institute's inpatient, outpatient, and community-based clinical programs. Prior to coming to Dana-Farber, Dr. Lally was a faculty member at the Institute for Healthcare Improvement and helped lead a series of collaboratives and educational programs. The "Conversation Ready" program focused on developing and implementing metrics for health care systems to track how prepared they were to engage in conversations with patients about what mattered most to them at end of life. Dr. Lally also brings her expertise as a clinician to the committee. Serving as an individual representative.



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Lee, John	Facility/Institution; Clinician	Recommendation	8/2024-5/2027	Cleveland, OH	My name is John Lee and I have been a physiatrist for 19 years and work at the Cleveland Clinic caring for patients who have functional impairments with the goal of improving their function and quality of life through addressing their medical, physical/ functional, psychological, and social domains. Currently, I predominantly work in the post-acute care setting in acute rehabilitation hospitals but have had experience in all areas of the post-acute care setting. In addition to my clinical roles, I have served as medical director and chief medical officer within the Cleveland Clinic health system, overseeing and coordinating operations, clinical care, and quality implementation initiatives. I have an interest in medical education and have served as the PM&R residency program director and currently as the vice chair of education in PM&R at the Cleveland Clinic. Improving post-acute care outcomes through clinical initiatives, process improvement, interdisciplinary collaboration, and education has been a major focus of my work, and I believe those experiences are consistent with and will contribute to the mission and goals of the Partnership for Quality Measurement. Serving as an organizational representative, Cleveland Clinic.



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Leffler, Robert	Clinician	Recommendation	8/2023-5/2026	Louisville, KY	Mr. Leffler has more than 25 years of experience in long-term care pharmacy and facility operations. He has valuable experience working closely with residents, their families, and interdisciplinary care teams to deliver high-quality care, meet specialized needs, and optimize resident health outcomes. Mr. Leffler has managerial responsibilities for pharmacists serving 33,000 long-term care residents in 18 U.S. states. Mr. Leffler's extensive background in long-term care has equipped him with a comprehensive understanding of the various medications, treatments, and management strategies used in long-term care as well as the associated economic costs and benefits to facilities and residents that are associated with each strategy. Additionally, he has actively engaged in quality improvement initiatives, collaborating with administrators, residents, caregivers, and staff to implement best practices that elevate the standard of care for older adults and individuals with disabilities and/or complex medical needs. Serving as an individual representative.
Lerza, Cathy	Purchaser/Plan	Advisory	8/2023-5/2026	Richmond, KY	Ms. Lerza serves and represents the Kentucky DDID. She is responsible for facilitating quality improvement strategy and performance measures for 1915c waivers (home and community-based services) as well as the quality improvement activities throughout the division of developmental and intellectual disabilities. Ms. Lerza previously served on the TEP for Functional Assessment Standardized Items as an employee of one of the states that received the Testing Experience and Functional Tools grant, and she was involved in Kentucky's work on all four components of the grant. Serving as an organizational representative, Kentucky Division of Developmental and Intellectual Disabilities (DDID).



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Lillard-Green, Arion	Health Equity Expert	Recommendation	8/2023-5/2026	Alexandria, VA	Ms. Lillard-Green is a former hospice chaplain with 17 years of experience visiting patients with life-limiting illness at the bedside and providing support to families and caregivers in rural and urban areas. As a member of an interdisciplinary team, Ms. Lillard-Green was responsible for delivering quality care to ensure that her organization performed well on the quality measures set forth by CMS. Currently, Ms. Lillard-Green is a health services research PhD student at George Mason University in the College of Public Health, Department of Health Administration and Policy. She continues to work in the hospice and palliative care sector with a research focus on access to care, health equity, innovative payment and service delivery models, quality measure development and implementation, and organization performance. Serving as an individual representative.
Littlehale, Steven	Other Interested Party	Recommendation	8/2023- 5/2025	Manalapan, NJ	Mr. Littlehale is a registered nurse and clinical nurse specialist. Working with CMS and state Medicaid agencies on various projects, including the development of a value-based program, has been a hallmark of Mr. Littlehale's career. At PointRight, Mr. Littlehale led the creation of two CBE-endorsed, case-mix-adjusted hospital utilization outcome measures in partnership with the American Health Care Association and with support from Brown University. Over the last decade, Mr. Littlehale has worked with various state agencies as well as state and national professional associations in creating and supporting their existing VBP systems. Most recently, he was a member of the TEP for the Scoring Methodology for the Expansion of the SNF VBP. Serving as an organizational representative, Zimmet Healthcare Services Group.



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Mahajan, Dheeraj	Clinician; Other Interested Party	Recommendation	8/2024-5/2027	Oak Park, IL	Dr. Dheeraj Mahajan is the founder, president, and CEO of Chicago Internal Medicine Practice and Research (CIMPAR, SC). He is a clinical associate professor of medicine at the University of Illinois at Chicago, clinical instructor at Rosalind Franklin University of Medicine and Science, and an attending physician in the Loyola University-affiliated geriatrics fellowship program at Hines VA hospital. Dr. Mahajan serves as the section chief of geriatrics at Illinois Masonic Medical Center, and he is a fellow of the American College of Physicians, board certified in internal medicine and geriatric medicine. In addition to medical certifications, Dr. Mahajan is a certified medical director, physician advisor in utilization review and health care quality management and certified in infection control and epidemiology. He is a nationally recognized expert and speaker on health care topics, including physician alternate payment models, clinical documentation integrity, denial management, interoperability, and quality measurement in post-acute and long-term care. Dr. Mahajan has contributed to research in areas such as antimicrobial stewardship, quality measures, health information exchange, and interoperability. Previously, Dr. Mahajan served as the executive vice president and chief medical officer at MatrixCare, a leading health care software company, overseeing the development of generative artificial intelligence tools. He holds an MBA with a concentration in entrepreneurship and an MPH in health policy administration from the University of Illinois at Chicago.
Palat, Sing	Facility/Institution	Advisory	8/2023-5/2026	Colorado, UT	Serving as an organizational representative, AMDA - The Society for Post-Acute and Long-Term Care Medicine.



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Perez, Rebecca	Other Interested Party	Recommendation	8/2023-5/2025	Nashville, TN	Ms. Perez has over 16 years of experience in acute care and over two decades of experience in case management. Working in case management and across clinical settings, Ms. Perez has extensive experience in understanding the contribution of case management to the quality of care received by patients. She has contributed to the quality improvement field through technical work in case management, speaking engagements, workshops, and publications such as The Integrated Case Management Manual: Assisting Complex Patients Regain Physical and Mental Health and CMSA's Integrated Case Management Manual: For Case Managers by Case Managers. Serving as an organizational representative, Case Management Society of America.
Phillips, Cheryl	Other Interested Party; Clinician	Recommendation	8/2024 – 5/2027	Rockville, MD	I am currently the Senior Program Consultant for the John A Hartford Foundation. Prior I was the CEO of The Special Needs Plan Alliance in Washington, D.C. from 2017 to 2023. I served as the Senior VP Health Policy and Advocacy for LeadingAge, Washington DC from May 2011 – April 2017, and I was the Chief Medical Officer for 4 years at On Lok LifeWays – Program of All-inclusive Care of the Elderly (PACE), San Francisco, CA. Prior to this, I served in a number of clinical leadership roles at Sutter Health, in Sacramento, Calif. My clinical work for over 18 years was in post-acute and long-term care, including SNF, Home Health, and PACE. I completed a quality measurement and improvement fellowship at InterMountain Health under Dr. Brent James (1997) and an HHS Primary Care Fellowship under Tommy Thompson (2001). I have held a number of national leadership roles and have served on a variety of quality management panels and advisory groups. The breadth of my clinical experience, group and health system leadership and passion for "measuring what matters" and quality improvement will allow me to add and important voice to this critical area of addressing quality care to some of our nation's most vulnerable individuals in the post-acute and long-term care settings. Serving as an individual representative.



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Plasencia, Rosa	Other Interested Party	Advisory	8/2023-5/2026	Arlington, VA	Ms. Plasencia serves and represents ADvancing States as their director of National Core Indicators – Aging and Disabilities (NCI-AD) and long-term services and supports (LTSS) policy. ADvancing States have advocated on behalf of state aging and long-term care agencies for over 50 years. Their mission is to design, improve, and sustain state systems delivering LTSS for older adults, people with disabilities, and their caregivers. This includes providing technical assistance in quality measurement for LTSS programs, and the development and management of the NCI-AD, which is one of four tools authorized by CMS in the Home- and Community-Based Services Quality Measure Set (SMDL 22-003) for use by states to measure the quality of their LTSS programs. Serving as an organizational representative, ADvancing States.
Pue, Janet	Facility Association; Other Interested Party	Advisory	8/2024-5/2027	Concord, NC	Janet Pue is the director of rehabilitation services for Carolinas Rehabilitation and coordinator for the Carolinas Rehabilitation-Patient Safety Organization, commonly referred to as EQUADR. She is a neurologic clinical specialist in physical therapy, with focus areas in stroke and brain injury. She received her Doctor of Physical Therapy from The University of North Carolina at Chapel Hill in 2006 and her Neurologic Clinical Specialist certification in Physical Therapy in 2013. She became a fellow of the American College of Healthcare Executives in 2024. She has over 19 years of inpatient rehabilitation experience. As the EQUADR coordinator, she leads a national collaborative group of over 50 member organizations through virtual safe table meetings and data analysis to promote patient safety and quality outcomes. The Patient Safety Organization has averted over \$18 million of harm through benchmarking and best practice sharing.



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Rask, Kimberly	Rural Health Expert; Clinician	Advisory	8/2024-5/2027	Atlanta, GA	Kimberly J. Rask, MD PhD, is chief data officer at Alliant Health Solutions. With more than 30 years of experience in quality measurement research and practice, she leads the analytic team at Alliant for economic evaluations, patient safety initiatives, quality data reporting, and community-based interventions. A primary care physician and health economist, Dr. Rask previously held joint appointments in health policy and management at the Rollins School of Public Health and in medicine at the Emory University School of Medicine based at Grady Memorial Health System. She has served on national expert panels for the Centers for Medicare & Medicaid Services (CMS), the federal Agency for Healthcare Research and Quality (AHRQ), the Centers for Disease Control and Prevention (CDC), and the National Quality Forum (NQF).
Roberts, Pamela	Facility Association; Clinician	Advisory	8/2024-5/2027	Valley Village, CA	Pamela Roberts, PhD, MSHA, OTR/L, SCFES, FAOTA, CPHQ, FNAP, FACRM, is an occupational therapist and administrator with over 30 years of experience in patient care, quality, safety, efficiency, and research throughout the acute and post-acute care health system. Her expertise is widely regarded by her peers as evidenced by her appointment as an executive director and professor in multiple areas within the Cedars-Sinai Health System including physical medicine and rehabilitation, patient safety, quality, education, research, and informatics in which she is responsible for the strategic initiatives and daily operations. She has also provided many presentations and has authored numerous publications including a variety of health services research topics across the health care spectrum. Serving as an organizational representative, Cedars-Sinai Health System.
Sanchez, Anthony	Patient, Caregiver, Patient Advocate	Recommendation	8/2023-5/2025	Albuquerque, NM	Patient participant. Serving as an individual.



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Sandin, Karl	Facility Association	Recommendation	8/2023-5/2025	Santa Barbara, CA	Dr. Sandin represents AMRPA, the nation's only organization dedicated solely to inpatient rehabilitation hospitals and the patients they serve. Dr. Sandin's expertise and experience in quality measurement derive from work developing musculoskeletal standards for injured workers using Delphi methodology, current research developing inpatient quality measures from expressed priorities of patients, and leadership as Quality-of-Care committee chair and board member for AMRPA. Having led two large rehabilitation organizations, Dr. Sandin also understands the importance of operationalizing efficacious measures that allow meaningful quality improvement without undue reporting or administrative burden. Dr. Sandin holds broad experience in operational, administrative, and clinical roles in all post-acute settings, long-term acute care hospitals (LTACHs), SNF, and IRF. Serving as an organizational representative, American Medical Rehabilitation Providers Association (AMRPA).



Name	Perspectives	Advisory or Recommendation Group ¹	Term Period	Location	Biography
Schmidt, Theresa	Health Equity Expert; Health Services Researcher	Recommendation	8/2023-5/2025	Washington, DC	Ms. Schmidt has a history of professional experience and personal interest in quality measurement, post-acute care, serious illness/end-of-life, and health equity. In her current role as vice president, value-based care at Real Chemistry, she leads projects related to quality measurement and value-based payment programs. Ms. Schmidt's work includes conducting landscape assessments, analyzing measurement gaps, and convening stakeholders to set priorities for future measure development. She has served on the CMS TEP for the Merit-based Incentive Payment System Preventive Cancer Screening Patient Reported Outcome Performance Measure. Ms. Schmidt represented National Public Health Institute (NPHI) on the Measures Applications Partnership for 2 consecutive years and served on the National Quality Partners Advanced Illness Care action team. Her health equity work has included leading a health care disparities landscape assessment to uncover inequities across the patient care journey in select clinical areas, presenting on health equity measurement frameworks and more inclusive quality measurement at national meetings, and helping to organize "Mitigating Racial Inequities in Post-Acute & Long-Term Care," the 2020 Advancing Excellence Summit. Ms. Schmidt also brings a health services researcher perspective to the committee. Serving as an individual representative.



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Schweiger, Andrea	Health Equity Expert; Other Interested Party	Advisory	8/2024-5/2027	Mt. Clemens, MI	My name is Andrea Schweiger, director of quality and compliance, RN, CEA, CCP, QCP. I have worked my over-20-year career as a nurse in long-term care. I started my career as a certified nursing assistant, became a licensed practical nurse, and then a registered nurse. I have worked at Martha T. Berry MCF for over 17 years in various positions: floor nurse, team leader, unit manager, assistant director of nursing, education coordinator, risk investigation manager, and director of quality and compliance and ethics. I recently received an award at the state level for my efforts for quality improvement. I am a certified Eden Associate and have been trained in the Eden Alternative for resident-centered care, a QAPI Certified Professional through AAPACN, and a Compliance Certified Professional through The Health Ethics Trust. I have knowledge and experience in LTC regulations and quality measures. My job is to ensure that rules and regulations established by CMS are followed. I believe that my knowledge and expertise would be helpful when recommending quality measures for consideration. Serving as an organizational representative, Martha T. Berry MCF.



Schweon, Steven	Clinician; Patient, Caregiver, and Patient Advocate	Recommendation	8/2024-5/2027	Saylorsburg, PA	I am Steven J. Schweon RN, MPH, MSN, CIC, LTC-CIP, CPHQ, FSHEA, FAPIC, a seasoned, board-certified infection preventionist. I first became interested with infectious diseases while serving as a United States Army medic in South Korea, where I supervised a microbiology department that specialized in sexually transmitted diseases. I later worked on the High Technology Isolation Ward at Ft. Detrick, Maryland, home of "The Hot Zone." Prior to becoming an infection preventionist, I had 14 years of experience, and achieved certification in critical care and behavioral health nursing. I was also a long-term care "orderly" prior to attending nursing school. I've been an infection preventionist since 1995, achieving continual certification since 1997. Clinical experiences include the acute care, long-term care, and behavioral health clinical settings. For 8 years, I was responsible for LTC infection prevention programs and never received a CMS 2567 deficiency. My specialty interests include hand hygiene, environmental hygiene, vaccine-preventable diseases, antibiotic stewardship, emergency management of infectious diseases, surveillance, outbreaks, dialysis, and the special needs of the patient in the long-term care and behavioral health settings. I've authored/co-authored articles in peer-reviewed publications, lectured/presented posters at national conferences, and presented national webinars. I currently serve/previously served on APIC, SHEA, CBIC, IPAC Canada, and AMDA national committees. I've also authored chapters in APIC's "Infection Preventionist Guide to Long-Term Care" and the "APIC Text Online." Additionally, I've served as a faculty member for the AHRQ Safety Program for Long-Term Care: HAI/CAUTI. I am also an APIC EPI acute care/LTC faculty member. On a personal level, both of my parents have developed health care-associated infections (HAIs) while hospitalized. My father died of Staph sepsis. I've also recently been a patient. I clearly appreciate the gravity of HAIs, both personally and professiona
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Name	Perspectives	Advisory or Recommendation Group ¹	Term Period	Location	Biography
					Serving as an individual representative.
Siebert, Carol	Health Equity Expert; Clinician	Advisory	8/2024-5/2027	Chapel Hill, NC	I am a clinician with 35 years' experience providing occupational therapy services in the home, including home health care, home-based primary care, and aging in place/home modification supports. My practice has focused mainly on older adults, and for the past 2 decades, lower SES older adults with high health-related social needs. I have previously represented occupational therapy on various Joint Commission, PCPI, and NQF committees. In addition to my practice, I also teach policy, payment, and practice improvement in two entry-level occupational therapy curricula. My practice interest focuses on the role of habits and environment in managing health and staying in the home and community. The Home Remedy, PLLC is my single-practitioner occupational therapy practice. Some of my practice is provided under contract to other entities. I also provide occupational therapy on a part-time basis in a home-based primary care program, which is a collaboration between Duke University and a federally qualified health center. I am also a medical instructor in the Duke University Occupational Therapy Doctorate program and an adjunct instructor in the Winston Salem State University Master of Science in Occupational Therapy program. My extensive experience working with adult and older adult patients in the home and my knowledge of how health care quality has evolved brings distinct expertise to the committee. Serving as an individual representative.



Name	Perspectives	Advisory or Recommendation Group ¹	Term Period	Location	Biography
Sreenivas, Kiran	Health Services Researcher; Facility/Institution	Recommendation	8/2024-5/2027	Washington, DC	I have worked at American Health Care Association for 9 years. Currently, I serve as the vice president of research. I have an interest and passion for quality measurement and improvement. I am a Certified Professional in Healthcare Quality (CPHQ). For over 13 years, I have worked with hospitals, nursing homes, and assisted living providers to understand quality measures and develop action plans to improve performance. I have a master's in health policy from George Washington University and am currently working on my Doctor of Public Health in Health Administration and Leadership from Johns Hopkins University. My experiences have shown me the intended and unintended effects of federal policy and programs on providers' day-to-day operations and the impact on care delivery, access, and quality. I look forward to helping shape policy and programs to be the best they can be in ensuring equitable and person-centered care. Serving as an organizational representative, American Health Care Association (AHCA).
Tufte, Janice	Patient, Caregiver, and Patient Advocate	Advisory	8/2024-5/2027	Seattle, WA	Patient participant. Serving as an individual representative.
Ukaegbu, Crystal	Patient, Caregiver, and Patient Advocate	Advisory	8/2024-5/2027	New Rochelle, NY	Patient participant. Serving as an individual representative.
Von Raesfeld, Christine	Patient, Caregiver, Patient Advocate	Recommendation	8/2023-5/2026	_	Patient participant. Serving as an individual representative.



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Wascom, Melanie	Clinician; Other Interested Party	Advisory	8/2024-5/2027	Baton Rouge, LA	Registered nurse with greater than 22 years' experience. Initially caring for patients in the post-surgical setting, transitioned to homecare with quality and operational roles, and currently part of an industry-leading clinical compliance team. Expertise includes CMS billing regulations for both home health and hospice, as well as conditions of participation. Certified in hospice and palliative care, as well as ICD-9 and -10 coding certified, and hold OASIS certifications for homecare. Serving as an individual representative.
Winters-Todd, Barbara	Facility/Institution	Recommendation	8/2023-5/2026	McCalla, AL	Dr. Winters-Todd is the director of clinical excellence informatics at Encompass Health. Dr. Winters-Todd is an experienced registered nurse with a 33-year demonstrated history of working in the hospital and health care industry. Dr. Winters-Todd has a DNP focused in nursing administration with an additional educator role from Samford University. Serving as an individual representative.
Yanamadala, Mamata	Clinician Association	Recommendation	8/2023-5/2025	Durham, NC	Dr. Yanamadala is a physician at Durham Veterans Administration Medical Center and an assistant professor at Duke University School of Medicine. Dr. Yanamadala serves in inpatient and outpatient consultative settings to provide care for older adults. Dr. Yanamadala holds valuable experience in process improvement education efforts for SNFs. Dr. Yanamadala brings a unique perspective as a geriatrician who has worked on process improvement with front-line providers in SNFs and possesses a strong understanding of the challenges and the culture in these settings. Serving as an organizational representative, American Geriatrics Society (AGS)

